

## PRINCE2.PRINCE2-Foundation.v2024-05-09.q134

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### NEW QUESTION: 1

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference: <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

### NEW QUESTION: 2

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. Each party may have their own business case for undertaking the project
- B. Both parties must apply the same external governance to the project
- C. The risk appetite should be collaboratively set before the project starts
- D. Management systems need to be unified for successful project delivery

**Answer: A (LEAVE A REPLY)**

Section: Volume B

### NEW QUESTION: 3

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by exception
- B. Learn from experience
- C. Continued business justification
- D. Manage by stages

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 4**

Identify the missing words in the following sentence.

The [ ? ] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

- A. Project Board
- B. Project Support
- C. Team Managers
- D. Corporate or programme management

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 5**

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Defines how it will be proven that the completed project product meets the customer's expectations
- B. Provides confirmation that all project products have met their quality criteria
- C. Defines how all project products will be reviewed and approved
- D. Enables Project Assurance to authorize quality activities

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 6**

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

**Answer: A (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference: [http://prince2.wiki/Progress#Event-Driven\\_and\\_Time-Driven\\_Controls](http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls)

**NEW QUESTION: 7**

Which is a purpose of a Project Product Description?

- A. Provides a list of all the products to be delivered by the project
- B. Defines what the project must deliver in order to gain acceptance
- C. Records the costs and timescales for delivery of the project's final product
- D. Shows the dependencies between the project's products to aid planning

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 8**

What is described as an organization's unique attitude towards risk taking

- A. Risk appetite
- B. Risk management
- C. Risk evaluation

D. Risk tolerance

**Answer: (SHOW ANSWER)**

Section: Volume B

**NEW QUESTION: 9**

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 10**

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

**Answer: (SHOW ANSWER)**

Explanation

Reference [http://prince2.wiki/Risk#The\\_Risk\\_Management\\_Procedure](http://prince2.wiki/Risk#The_Risk_Management_Procedure)

**NEW QUESTION: 11**

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

**Answer: (SHOW ANSWER)**

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

**NEW QUESTION: 12**

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

**Answer: D (LEAVE A REPLY)**

Explanation

Reference

[http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

**NEW QUESTION: 13**

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create a Highlight Report
- B. Grant a concession
- C. Create an Exception Report
- D. Raise an issue

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 14**

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Change
- B. Progress
- C. Business case
- D. Plans

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 15**

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Risk
- B. Plans
- C. Quality
- D. Change

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 16**

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

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**NEW QUESTION: 17**

Which is a purpose of a Project Brief?

- A. Describe the reporting requirements of the various layers of management involved with the project
- B. Describe how changes to products will be controlled
- C. Enable the assembly of the project mandate
- D. Provide a solid basis for the initiation of the project

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 18**

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

**Answer: C (LEAVE A REPLY)**

Section: Volume A

**NEW QUESTION: 19**

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

**Answer: A (LEAVE A REPLY)**

Reference

[http://prince2.wiki/Communication\\_Management\\_Strategy\\_Template#Content\\_of\\_the\\_Communication\\_Management\\_Strategy\\_Document](http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Management_Strategy_Document)

**NEW QUESTION: 20**

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 21**

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer: A (LEAVE A REPLY)**

Explanation/Reference:

**NEW QUESTION: 22**

Identify the missing words in the following sentence. A project is [ ? ] organization that is created for the purpose of delivering business products.

- A. a temporary
- B. a technical
- C. an external
- D. a corporate

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 23**

How many tasks does the product-based planning technique describe?

- A. Three
- B. Four
- C. One
- D. Two

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 24**

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer: B (LEAVE A REPLY)**

Section: Volume A

**NEW QUESTION: 25**

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk description

- B. Risk status
- C. Risk category
- D. Risk response

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 26**

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

**Answer: A ([LEAVE A REPLY](#))**

Section: Volume B

**NEW QUESTION: 27**

Which is a purpose of the Initiating a Project process?

- A. Decide on the project approach
- B. Establish solid foundations for a project
- C. Identify the number of Work Packages required
- D. Decide if it is worthwhile to initiate a project

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 28**

Where should the names of those who are to approve a product be recorded?

- A. Product Status Account
- B. Product Description
- C. Configuration Item Record
- D. Checkpoint Report

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 29**

Which statement about the Directing a Project process is true?

- A. Covers the day-to-day activities of the Project Manager
- B. Provides a mechanism for the Project Board to assure that there is continued business justification
- C. Ensures there are regular progress meetings
- D. Begins on completion of the Initiating a Project process

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 30**

Which is a Benefits Review Plan used to assess?

- A. The suitability of the project management team structure and membership

- B. The progress of the project against its plans
- C. How the project's products have performed when in operational use
- D. The effectiveness of the project strategies

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 31**

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer: A ([LEAVE A REPLY](#))**

Section: Volume B

Explanation/Reference:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

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**NEW QUESTION: 32**

Which management product is used to record relationships between specialist products?

- A. Change control approach
- B. Configuration item record
- C. Product status account
- D. Issue register

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 33**

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

**Answer: A ([LEAVE A REPLY](#))**

Explanation

Reference [http://prince2.wiki/Progress#Event-Driven\\_and\\_Time-Driven\\_Controls](http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls)

**NEW QUESTION: 34**

Where should decisions regarding the tailoring of the project be recorded?

- A. Stage plan
- B. Project initiation documentation
- C. Project brief
- D. Project mandate

**Answer:** [\(SHOW ANSWER\)](#)

**NEW QUESTION: 35**

How many roles make up the Project Board?

- A. Four
- B. Three
- C. Two
- D. One

**Answer:** **B** [\(LEAVE A REPLY\)](#)

**NEW QUESTION: 36**

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Senior Supplier
- B. Senior User
- C. Project Manager
- D. Executive

**Answer:** [\(SHOW ANSWER\)](#)

**NEW QUESTION: 37**

Which is NOT an objective of the Controlling a Stage process?

- A. Coordinate the delivery of products as agreed in the Stage Plan
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Implement actions to control the impact of risks that occur during the stage
- D. Update the Business Case with any changes agreed with the Project Board

**Answer:** **D** [\(LEAVE A REPLY\)](#)

**NEW QUESTION: 38**

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

**Answer:** [\(SHOW ANSWER\)](#)

Explanation

Reference [http://prince2.wiki/Directing\\_a\\_Project#Objective](http://prince2.wiki/Directing_a_Project#Objective)

**NEW QUESTION: 39**

Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

- A. Those that have been completed, but have NOT been quality checked
- B. Those dependent on more than one other product
- C. Those that have been broken down into sub-products
- D. Those to be created outside the scope of the project

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 40**

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project team to fully understand their roles and responsibilities
- C. It allows the project manager to delegate time tolerances to the team managers
- D. It allows the project team to identify improvements to be made during the project

**Answer: ([SHOW ANSWER](#))**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 41**

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project manager to delegate time tolerances to the team managers
- B. It allows the project team to identify improvements to be made during the project
- C. It allows the project team to fully understand their roles and responsibilities
- D. It allows the project board to delegate cost tolerances to the project manager

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 42**

Which is a responsibility of the project board?

- A. To manage the team managers and project support
- B. To ensure production of the project's outputs
- C. To ensure effective communication with external stakeholders
- D. To implement the change control approach

**Answer: C ([LEAVE A REPLY](#))**

Reference: [http://prince2.wiki/Organization#Project\\_Board](http://prince2.wiki/Organization#Project_Board)

**NEW QUESTION: 43**

Which is a minimum requirement for applying the 'change' theme?

- A. Delegate the change authority to the senior supplier(s) for supplier off-specifications

- B. Document the format and contents of the issue register
- C. Specify in the change control approach the means by which project products will be protected
- D. Produce issue reports to document the impact assessment for requests for change

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 44**

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Is an optional role for a PRINCE2 project
- C. Produces Checkpoint Reports for the Project Manager
- D. Can be combined with the Project Assurance role

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 45**

Which is NOT one of the levels of plan recommended by PRINCE2?

- A. Benefits Review Plan
- B. Team Plan
- C. Project Plan
- D. Stage Plan

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 46**

Which is NOT undertaken during the Initiating a Project process?

- A. Identify if the project is sufficiently aligned with corporate objectives
- B. Review why the project is needed
- C. Show how the outcome is to be achieved
- D. Appoint an Executive and Project Manager

**Answer: D ([LEAVE A REPLY](#))**

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**NEW QUESTION: 47**

Which is a responsibility of a risk owner?

- A. Manage, monitor and control all aspects of an assigned risk
- B. Own and authorize the use of the risk budget to fund risk responses

- C. Determine project risk appetite
- D. Identify risks to the project that might occur in their department

**Answer: A ([LEAVE A REPLY](#))**

#### **NEW QUESTION: 48**

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

**Answer: C ([LEAVE A REPLY](#))**

Reference [http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### **NEW QUESTION: 49**

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

**Answer: ([SHOW ANSWER](#))**

Explanation

Reference [http://prince2.wiki/Tailor\\_to\\_suit\\_the\\_project\\_environment](http://prince2.wiki/Tailor_to_suit_the_project_environment)

#### **NEW QUESTION: 50**

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer: B ([LEAVE A REPLY](#))**

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

#### **NEW QUESTION: 51**

Which is a purpose of the Initiating a Project process?

- A. Establish solid foundations for a project
- B. Identify the number of Work Packages required
- C. Decide if it is worthwhile to initiate a project
- D. Decide on the project approach

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 52**

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

**Answer: A (LEAVE A REPLY)**

Reference [http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

**NEW QUESTION: 53**

How often should the 'controlling a stage' process be used during a project?

- A. Twice, for initiation and for the rest of the project
- B. For each delivery stage in the project
- C. Whenever the project board meets
- D. Once, for the whole project

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 54**

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. Team Plan
- B. End Stage Report
- C. Project Plan
- D. Work Package

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 55**

Why is it crucial that the Project Product Description clearly defines acceptance methods?

- A. Provides confirmation that all project products have met their quality criteria
- B. Defines how it will be proven that the completed project product meets the customer's expectations
- C. Defines how all project products will be reviewed and approved
- D. Enables Project Assurance to authorize quality activities

**Answer: B (LEAVE A REPLY)**

**NEW QUESTION: 56**

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

**Answer: D (LEAVE A REPLY)**

Section: Volume B

Explanation

Explanation/Reference: <https://www.projectsmart.co.uk/what-is-prince2.php>

**NEW QUESTION: 57**

Which is a purpose of the 'initiating a project' process?

- A. To decide if it is worthwhile to initiate a project
- B. To decide on the project approach
- C. To establish solid foundations for a project
- D. To identify the number of work packages required

**Answer: C (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

**NEW QUESTION: 58**

What is the collective name for individuals or groups who may be affected by a project?

- A. Project Support
- B. Team members
- C. Customers
- D. Stakeholders

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 59**

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Lessons report
- C. Configuration item record
- D. Benefits management approach

**Answer: A (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 60**

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer: C (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 61**

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

**Answer:** ([SHOW ANSWER](#))

Section: Volume A

Explanation/Reference:

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**NEW QUESTION: 62**

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

**Answer: C** ([LEAVE A REPLY](#))

Reference: <https://p2.tech-academy.co.uk/organisation/>

**NEW QUESTION: 63**

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Agree how issues and changes will be identified, assessed and controlled
- D. Authorize the Project Manager to proceed with the initiation stage

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 64**

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B ([LEAVE A REPLY](#))**

Section: Volume A

Explanation

**NEW QUESTION: 65**

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer: C ([LEAVE A REPLY](#))**

Section: Volume A

**NEW QUESTION: 66**

Which is a minimum requirement for applying the organization theme?

- A. Roles must be combined to reduce the number of individuals needed on the project
- B. During a procurement the senior supplier must be appointed from the customer organization
- C. The project's approach to engaging with its stakeholders must be defined
- D. The project team must change at each end stage of the project life cycle

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 67**

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Handover activities
- C. Increase in agreed scope
- D. Increase in agreedscope

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 68**

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Ensure that work on products is authorized and agreed with the team
- D. Report progress to the Project Board

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 69**

Within which integrated element does PRINCE2 set minimum requirements?

- A. Themes
- B. Principles
- C. Project environment
- D. Processes

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 70**

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

**Answer: B (LEAVE A REPLY)**

Explanation

Reference [http://prince2.wiki/Project\\_Manager](http://prince2.wiki/Project_Manager)

**NEW QUESTION: 71**

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. Any request for change needs to be approved
- C. It is forecast that project level tolerance will be exceeded
- D. The Senior Supplier or Senior User needs to be changed

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 72**

Which statement about the Directing a Project process is true?

- A. Provides a mechanism for the Project Board to assure that there is continued business justification
- B. Ensures there are regular progress meetings
- C. Begins on completion of the Initiating a Project process
- D. Covers the day-to-day activities of the Project Manager

**Answer: A (LEAVE A REPLY)**

**NEW QUESTION: 73**

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

**Answer: (SHOW ANSWER)**

Reference:

[http://prince2.wiki/Controlling\\_a\\_Stage](http://prince2.wiki/Controlling_a_Stage)

**NEW QUESTION: 74**

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

**Answer: C (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

**NEW QUESTION: 75**

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation/Reference: [http://prince2.wiki/Risk#Risk\\_Budget](http://prince2.wiki/Risk#Risk_Budget)

**NEW QUESTION: 76**

Which does the Executive need to ensure is in place before the project is initiated?

- A. The Project Plan has been approved
- B. All Work Packages are authorized
- C. An understanding of how the project will contribute to corporate objectives
- D. The Project Initiation Documentation is complete

**Answer: C (LEAVE A REPLY)**

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**NEW QUESTION: 77**

Which is a responsibility of a risk owner?

- A. Determine project risk appetite
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Identify risks to the project that might occur in their department
- D. Manage, monitor and control all aspects of an assigned risk

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 78**

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

**Answer: C ([LEAVE A REPLY](#))**

Section: Volume A

**NEW QUESTION: 79**

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer: A ([LEAVE A REPLY](#))**

Explanation

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

**NEW QUESTION: 80**

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- B. Identify individuals or groups that need to be told that the project is coming to an end
- C. Review how well the project performed against the Project Initiation Documentation used to authorize it
- D. Ensure that key project information is archived and made secure

**Answer: C ([LEAVE A REPLY](#))**

**NEW QUESTION: 81**

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

**NEW QUESTION: 82**

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

**Answer: B (LEAVE A REPLY)**

Explanation/Reference:

Reference <http://prince2.wiki/Quality>

**NEW QUESTION: 83**

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Provide a solid basis for the initiation of the project
- D. Describe how changes to products will be controlled

**Answer: C (LEAVE A REPLY)**

**NEW QUESTION: 84**

Which is created during the Starting up a Project process?

- A. Quality Register
- B. Project mandate
- C. Communication Management Strategy
- D. Project management team role descriptions

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 85**

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer: A (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

**NEW QUESTION: 86**

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

**Answer: B (LEAVE A REPLY)**

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-management-and-technical-stages/>

**NEW QUESTION: 87**

Which is a type of issue?

- A. An Exception Report
- B. A risk with an estimated high impact
- C. A request for change
- D. A lesson

**Answer: (SHOW ANSWER)**

**NEW QUESTION: 88**

What is an advantage of dividing the project into stages?

- A. The project can be authorized by the project manager on a stage by stage basis
- B. the project board can delegate management of the project to team managers
- C. The project brief can be updated towards the end of each stage
- D. Detailed plans can be prepared closer to the time events will take place

**Answer: D (LEAVE A REPLY)**

**NEW QUESTION: 89**

Identify the missing word in the following sentence relating to one of the principles:

A PRINCE2 project should have [?] defined for each project objective.

- A. themes
- B. principles
- C. processes
- D. tolerances

**Answer: (SHOW ANSWER)**

Section: Volume B

Explanation

**NEW QUESTION: 90**

What should be considered when defining the number of management stages in a project?

- A. When the team managers are available
- B. When key decisions need to be made
- C. When highlight reports will be submitted
- D. When project support will be available

**Answer:** ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-management-and-technical-stages/>

#### **NEW QUESTION: 91**

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

**Answer:** ([SHOW ANSWER](#))

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

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#### **NEW QUESTION: 92**

Which is NOT included in the PRINCE2 definition of a project?

- A. A project's purpose is to deliver one or more business products
- B. A project is part of 'business as usual'
- C. A project is a temporary organization
- D. A project is based on an agreed Business Case

**Answer: B** ([LEAVE A REPLY](#))

#### **NEW QUESTION: 93**

Which role is part of the project management team?

- A. Quality assurance
- B. Corporate or programme management
- C. Stakeholder
- D. Change Authority

**Answer: D** ([LEAVE A REPLY](#))

**NEW QUESTION: 94**

What product forms the contract' between the Project Board and the Project Manager?

- A. Project Initiation Documentation
- B. Project mandate
- C. Project Plan
- D. Project Brief

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 95**

What theme estimates the cost of delivering the project?

- A. Plans
- B. Business Case
- C. Change
- D. Progress

**Answer:** A ([LEAVE A REPLY](#))

**NEW QUESTION: 96**

Which is a purpose of the 'closing a project' process?

- A. To provide the project board with information to judge the success of a stage
- B. To confirm the project has nothing more to deliver
- C. To establish mechanisms to judge whether the project is still viable
- D. To establish mechanisms for forecasting project objectives

**Answer:** ([SHOW ANSWER](#))

Explanation/Reference:

Reference [http://prince2.wiki/Closing\\_a\\_Project#Objective](http://prince2.wiki/Closing_a_Project#Objective)

**NEW QUESTION: 97**

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

**Answer:** D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference [http://prince2.wiki/Themes#Organization\\_Theme](http://prince2.wiki/Themes#Organization_Theme)

**NEW QUESTION: 98**

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. benefits, customers, quality,
  - B. benefits, quality, risk,
  - C. benefits, progress, risk,
  - D. change, quality, progress,
- Answer: [\(SHOW ANSWER\)](#)

**NEW QUESTION: 99**

Which is a purpose of the Project Product Description?

- A. Provide product cost input to the Business Case
- B. Provide information about the state of products
- C. Define the key responsibilities for delivering product quality
- D. Define the quality anticipated by the customer

Answer: **D** ([LEAVE A REPLY](#))

**NEW QUESTION: 100**

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Neither 1 or 2 are true
- B. Both 1 and 2 are true
- C. Only 2 is true
- D. Only 1 is true

Answer: **A** ([LEAVE A REPLY](#))

**NEW QUESTION: 101**

Identify the missing words in the following sentence.

Project assurance personnel [ ? ] the project manager.

- A. should support
- B. must be accountable to
- C. are able to overturn the decisions of
- D. report to the project board and

Answer: **A** ([LEAVE A REPLY](#))

**NEW QUESTION: 102**

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: **C** ([LEAVE A REPLY](#))

Section: Volume A

**NEW QUESTION: 103**

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

**Answer: C ([LEAVE A REPLY](#))**

Explanation

Reference <http://prince2.wiki/Quality>

**NEW QUESTION: 104**

Which role does NOT set tolerances?

- A. Project Manager
- B. Corporate or programme management
- C. Project Board
- D. Change Authority

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 105**

Which is a purpose of the Controlling a Stage process?

- A. Update a Project Plan to incorporate the actuals from a Stage Plan
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Produce a Team Plan for the work to be assigned to a Team Manager

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 106**

In what process is the authorization to deliver the project's products given?

- A. Initiating a Project
- B. Managing a Stage Boundary
- C. Starting up a Project
- D. Directing a Project

**Answer: D ([LEAVE A REPLY](#))**

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**NEW QUESTION: 107**

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The team plans are checked by project assurance against the work packages
- B. The stage plan covering the work packages is created with input from the team manager
- C. The work packages are defined by the team manager and supported by a team plan
- D. the work packages provided by the project manager are agreed by the team manager

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 108**

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Answer: **C** ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

**NEW QUESTION: 109**

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board
- B. Create user and supplier groups
- C. Create a separate Project Board to manage the supplier elements of the project
- D. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.

Answer: **B** ([LEAVE A REPLY](#))

**NEW QUESTION: 110**

Which is a true statement about management stages and technical stages?

- A. Management stages are the responsibility of the Project Manager, technical stages are NOT
- B. Technical stages create products, management stages do NOT
- C. Management stages require quality control, technical stages do NOT
- D. Technical stages can overlap but management stages CANNOT

Answer: ([SHOW ANSWER](#))

**NEW QUESTION: 111**

Which is a minimum requirement when applying the business case theme?

- A. To ensure the corporate business plan is updated with the project costs and benefits

- B. To define the management actions required to ensure the project's outcomes are achieved
- C. To specify the solution to be used to deliver the business option selected
- D. To integrate the benefits management approach with the project and stage plans

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 112**

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/programme management
- D. Senior Supplier

**Answer:** C ([LEAVE A REPLY](#))

**NEW QUESTION: 113**

What should be implemented using a risk budget?

1. A request for change
2. A contingent plan
3. Actions to avoid a risk from occurring
4. Responses to dis-benefits

- A. 2 and 3
- B. 1 and 2
- C. 3 and 4
- D. 1 and 4

**Answer:** B ([LEAVE A REPLY](#))

**NEW QUESTION: 114**

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Project Board
- B. Project Manager
- C. Corporate or programme management
- D. Team Manager

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 115**

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

**Answer:** A ([LEAVE A REPLY](#))

**NEW QUESTION: 116**

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project.

- A. Neither 1 or 2 are true
- B. Both 1 and 2 are true
- C. Only 1 is true
- D. Only 2 is true

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 117**

Which is a purpose of the Risk theme?

- A. Identify, assess and control problems that have occurred
- B. Establish a cost-effective procedure to identify, assess and control risks
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a method for the implementation of continuous improvement during the project

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 118**

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description
- C. Confirm that the benefits management approach addresses all expected benefits
- D. Approve the proposed project mandate

**Answer:** B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

**NEW QUESTION: 119**

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

**Answer:** A ([LEAVE A REPLY](#))

Explanation

Reference [http://prince2.wiki/Business\\_Case](http://prince2.wiki/Business_Case)

**NEW QUESTION: 120**

What is an advantage of applying the 'manage by stages' principle?

- A. The project has decision points so that it does not run on in an uncontrolled manner
- B. The PRINCE2 method can be used for any type of project
- C. Tolerances can be defined for delegated authority
- D. The project delivers benefits that are aligned with strategic objectives

**Answer: A (LEAVE A REPLY)**

#### **NEW QUESTION: 121**

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

**Answer: B (LEAVE A REPLY)**

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

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#### **NEW QUESTION: 122**

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

**Answer: (SHOW ANSWER)**

Section: Volume B

#### **NEW QUESTION: 123**

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer: B (LEAVE A REPLY)**

Reference [http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

**NEW QUESTION: 124**

What must a PRINCE2 project demonstrate?

- A. Application of tools appropriate for the industry
- B. Application of PRINCE2 principles
- C. Application of the activities in each process
- D. Application of proper leadership skills

**Answer: B ([LEAVE A REPLY](#))**

**NEW QUESTION: 125**

Which is the Change Authority role permitted to authorize?

- A. Changes to the project that do not exceed a defined budget
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Risks to the project

**Answer: A ([LEAVE A REPLY](#))**

**NEW QUESTION: 126**

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [ ? ] provides essential information to evaluate the viability of the project.

- A. Configuration Management Strategy
- B. Benefits Review Plan
- C. Project Brief
- D. Project Initiation Documentation

**Answer: D ([LEAVE A REPLY](#))**

**NEW QUESTION: 127**

Which describes a risk effect?

- A. The issue which is affecting the project and has resulted in a risk
- B. The impact(s) on the project objectives should the threat or opportunity occur
- C. The change in the status of a risk in response to actions taken to control it
- D. The uncertainty expressed as a negative or favourable occurrence

**Answer: ([SHOW ANSWER](#))**

**NEW QUESTION: 128**

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Progress
- C. Plans
- D. Organization

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 129**

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Provide a baseline against which the Project Board monitor overall progress
- C. Are produced at the same time as the Project Initiation Documentation
- D. Assist the Project Manager in the day-to-day running and control of the project

**Answer: D** ([LEAVE A REPLY](#))

**NEW QUESTION: 130**

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Closing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer:** ([SHOW ANSWER](#))

**NEW QUESTION: 131**

Which is an objective of the Directing a Project process?

- A. Provide accurate progress information to the Project Manager
- B. Create and authorize the project mandate
- C. Control the day-to-day running of the project
- D. Provide management control and direction

**Answer: D** ([LEAVE A REPLY](#))

**NEW QUESTION: 132**

What product should be used to confirm the version number of all products in a particular stage?

- A. Product Status Account
- B. Product Description
- C. Configuration Item Record
- D. Issue Register

**Answer: A** ([LEAVE A REPLY](#))

**NEW QUESTION: 133**

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

**Answer: A** ([LEAVE A REPLY](#))

Section: Volume B

**NEW QUESTION: 134**

Which document should record the agreed amount of risk budget for a project?

- A. Risk Register
- B. Project Plan
- C. Risk Management Strategy
- D. Project Brief

**Answer: B ([LEAVE A REPLY](#))**

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