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NEW QUESTION: 1

What is the minimum number of management stages required by PRINCE2?

- A. One stage: to cover the whole project
- B. Four stages: to start, to initiate, to deliver and to close the project
- C. Three stages: to initiate, to deliver and to close the project
- D. Two stages: to initiate and to deliver the project

Answer: D (LEAVE A REPLY)

NEW QUESTION: 2

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: B (LEAVE A REPLY)

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION: 3

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Answer: D (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 4

Which two roles are linked by the Managing Product Delivery process?

- A. Project Board and Project Manager
- B. Corporate or programme management and Project Board
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 5

Which is a purpose of the Controlling a Stage process?

- A. Update a Project Plan to incorporate the actuals from a Stage Plan
- B. Produce a Team Plan for the work to be assigned to a Team Manager
- C. Select and implement actions that will resolve deviations from a plan within tolerance
- D. Obtain approvals for products delivered in a Work Package

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 6

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Costs
- B. Risk
- C. Timescale
- D. Scope

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 7

Who does the Team Manager report to and take direction from?

- A. Project Support
- B. Project Assurance
- C. Project Board
- D. Project Manager

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 8

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

NEW QUESTION: 9

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Senior User
- B. Senior Supplier
- C. Executive
- D. Project Manager

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 10

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product-based planning technique
- B. Quality Management Strategy
- C. Quality review technique
- D. Product breakdown structure

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 11

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 12

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION: 13

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project

- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C (LEAVE A REPLY)

NEW QUESTION: 14

Which is an objective of the Managing a Stage Boundary process?

- A. Understand what has gone well and what can help the next stage
- B. Assure the Project Board that all project products have been completed and approved
- C. Review and approve the next Stage Plan
- D. Prepare an Exception Report to advise the Project Board of a forecast deviation from tolerance

Answer: A (LEAVE A REPLY)

NEW QUESTION: 15

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION: 16

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Answer: C (LEAVE A REPLY)

Section: Volume A

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NEW QUESTION: 17

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 18

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 19

What is an off-specification?

- A. A quality tolerance
- B. A major risk
- C. A new requirement
- D. A type of issue

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 20

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

- A. define a coding system to provide a unique identifier for the products within
- B. summarize the results of the quality activities performed on
- C. provide a framework to design, develop and maintain
- D. define the project benefits to be achieved by each of

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation

NEW QUESTION: 21

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- A. are objected to by team members
- B. are rejected by the change authority

- C. exceed the agreed change budget
- D. are below the agreed change budget

Answer: C (LEAVE A REPLY)

NEW QUESTION: 22

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A (LEAVE A REPLY)

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION: 23

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Answer: D (LEAVE A REPLY)

NEW QUESTION: 24

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Authorize a Stage Plan for the next stage
- C. Produce an Exception Plan
- D. Take corrective action within the limits of a stage's tolerance

Answer: C (LEAVE A REPLY)

NEW QUESTION: 25

Which is NOT a PRINCE2 principle?

- A. Continued business justification
- B. Learn from experience
- C. Defined roles and responsibilities
- D. Customer/supplier environment

Answer: D (LEAVE A REPLY)

NEW QUESTION: 26

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. project's cost tolerance
- B. project's risk tolerance
- C. project budget
- D. change budget

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 27

In which process is the work to be done assigned to a team manager?

- A. Managing a stage boundary
- B. Directing a project
- C. Controlling a stage
- D. Managing product delivery

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 28

Which is NOT a purpose of the Initiating a Project process?

- A. Establish solid foundations for a project
- B. Enable the Project Board to decide whether it is worthwhile to initiate a project
- C. Enable a Project Board decision about the commitment of resources to a project
- D. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 29

Which describes risk probability?

- A. Probable effect on the project delivering its objectives
- B. Timeframe within which the risk may occur
- C. Level of risks which the project can tolerate before escalating to the Project Board
- D. A measure of the likelihood of the risk occurring

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 30

Which describes a characteristic of a project?

- A. It maintains business as usual profitability
- B. It provides a quality service to customers
- C. It involves a team with different skills
- D. It enables established and proven best practices

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference <https://www.projectsmart.co.uk/what-is-prince2.php>

NEW QUESTION: 31

Which are benefits of using PRINCE2?

1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: <https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2>

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NEW QUESTION: 32

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

NEW QUESTION: 33

Which statement describes the responsibilities of a risk actionee?

- A. Managing, monitoring and controlling of all aspects of an assigned risk
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Carrying out a risk response action to respond to a particular risk
- D. Identifying risks to the project that might occur in their department

Answer: C (LEAVE A REPLY)

NEW QUESTION: 34

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Justify the continuing viability of the project
- B. Justify the initiation of a project
- C. Enable the Project Board to decide whether or not to authorize the project
- D. Enable the Project Board to decide whether or not to authorize project closure

Answer: A (LEAVE A REPLY)

NEW QUESTION: 35

Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Follow-on action recommendations
- C. Quality Management Strategy
- D. Communication Management Strategy

Answer: D (LEAVE A REPLY)

NEW QUESTION: 36

What product forms the contract' between the Project Board and the Project Manager?

- A. Project mandate
- B. Project Brief
- C. Project Plan
- D. Project Initiation Documentation

Answer: D (LEAVE A REPLY)

NEW QUESTION: 37

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

Answer: C (LEAVE A REPLY)

Reference http://prince2.wiki/Define_roles_and_responsibilities

NEW QUESTION: 38

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer
- C. Before work to start the project commences

D. When an organization produces its business plans

Answer: C (LEAVE A REPLY)

Explanation/Reference:

Reference: http://prince2.wiki/Continued_business_justification

NEW QUESTION: 39

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities

B. Learn from experience

C. Manage by exception

D. Focus on products

Answer: B (LEAVE A REPLY)

Reference <https://www.prince2primer.com/academy/uncategorized/>

NEW QUESTION: 40

Which is a recommended quality review team role?

A. Project Manager

B. Assurance

C. Project Support

D. Administrator

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

NEW QUESTION: 41

Which product identifies how often stakeholders require information?

A. Communication management approach

B. Lessons report

C. Configuration item record

D. Benefits management approach

Answer: (SHOW ANSWER)

Section: Volume B

NEW QUESTION: 42

Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description

B. Define the quality responsibilities of those involved in the production of the products

C. Produce quality records to show that the planned quality activities have been carried out

D. Maintain the corporate organization's quality management system

Answer: C (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 43

Which is a purpose of the Organization theme?

- A. Define the quality methods and responsibilities for the management of the project
- B. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
- C. Identify risk owners for the project
- D. Define accountability within the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 44

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: ([SHOW ANSWER](#))

Reference <http://prince2.wiki/Risk>

NEW QUESTION: 45

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 46

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

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NEW QUESTION: 47

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved
- C. Enable overall control of a project to be exercised by the Project Board
- D. Establish the level of control required by the Project Board after initiation

Answer: C (LEAVE A REPLY)

NEW QUESTION: 48

Which is a purpose of the Directing a Project process?

- A. Ensure that work on products allocated to the team is authorized and agreed
- B. Create and authorize the project mandate
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D (LEAVE A REPLY)

NEW QUESTION: 49

What should the benefits management approach define?

- A. What actions will be taken to ensure the project's outcomes are achieved
- B. What will be used to record the effectiveness of the project's approaches
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

NEW QUESTION: 50

Which is a FALSE statement about technical stages?

- A. Typified by the use a particular set of specialist skills
- B. Include the Managing a Stage Boundary process activities
- C. Can overlap with other technical stages
- D. Can span more than one management stage

Answer: (SHOW ANSWER)

NEW QUESTION: 51

Which is an objective of the Directing a Project process?

- A. Obtain approval for completed products
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Review and approve a project mandate

Answer: B (LEAVE A REPLY)

NEW QUESTION: 52

Which describes risk probability?

- A. Timeframe within which the risk may occur
- B. A measure of the likelihood of the risk occurring
- C. Probable effect on the project delivering its objectives
- D. Level of risks which the project can tolerate before escalating to the Project Board

Answer: B (LEAVE A REPLY)

NEW QUESTION: 53

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [?] costs, timescales and scope.

- A. benefits, change, quality,
- B. benefits, change, risk,
- C. benefits, quality, risk,
- D. change, quality, risk,

Answer: C (LEAVE A REPLY)

NEW QUESTION: 54

Which statement applies to Stage Plans?

- A. Are produced at the same time as the Project Initiation Documentation
- B. Assist the Project Manager in the day-to-day running and control of the project
- C. Provide a baseline against which the Project Board monitor overall progress
- D. Always have the same duration as the Project Plan

Answer: B (LEAVE A REPLY)

NEW QUESTION: 55

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure that work on products is authorized and agreed with the team
- C. Report progress to the Project Board
- D. Ensure the Business Case is kept under review

Answer: (SHOW ANSWER)

NEW QUESTION: 56

Which is a minimum requirement for applying the quality theme?

- A. To apply the recommended quality review technique
- B. To define the project's approach to quality control
- C. To define the project's approach to quality assurance
- D. To undertake independent audits of the project throughout the project

Answer: B (LEAVE A REPLY)

NEW QUESTION: 57

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: (SHOW ANSWER)

Explanation

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 58

Which describes a risk effect?

- A. The change in the status of a risk in response to actions taken to control it
- B. The issue which is affecting the project and has resulted in a risk
- C. The uncertainty expressed as a negative or favourable occurrence
- D. The impact(s) on the project objectives should the threat or opportunity occur

Answer: (SHOW ANSWER)

NEW QUESTION: 59

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: B (LEAVE A REPLY)

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 60

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: http://prince2.wiki/Manage_by_stages

NEW QUESTION: 61

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

Answer: B (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

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NEW QUESTION: 62

Which document should record the agreed amount of risk budget for a project?

- A. Risk Management Strategy
- B. Project Plan
- C. Risk Register
- D. Project Brief

Answer: B (LEAVE A REPLY)

NEW QUESTION: 63

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. the work packages provided by the project manager are agreed by the team manager
- B. The work packages are defined by the team manager and supported by a team plan
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 64

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <http://prince2.wiki/>

Communication_Management_Strategy_Template#Content_of_the_Communication_Management_Strategy_Document

NEW QUESTION: 65

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 66

Which is a benefit of using PRINCE2?

- A. Includes many of the proven planning techniques, such as critical path analysis
- B. Can be used to manage both projects and programmes
- C. Is a method specifically designed for technical projects
- D. Provides for the efficient and economic use of management time

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 67

What product records any time tolerances agreed between the Project Manager and Team Manager?

- A. Stage Plan
- B. Project Initiation Documentation
- C. Product Description
- D. Work Package

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 68

According to PRINCE2, which characteristic is necessary for an effective project board?

- A. An ability to delegate
- B. An attention to detail
- C. A calm management style
- D. A 'problem-solving' approach

Answer: A (LEAVE A REPLY)

Explanation

Reference <https://www.prince2primer.com/project-board/>

NEW QUESTION: 69

What is an advantage of applying the 'learn from experience' principle?

- A. It allows the project board to delegate cost tolerances to the project manager
- B. It allows the project manager to delegate time tolerances to the team managers
- C. It allows the project team to identify improvements to be made during the project
- D. It allows the project team to fully understand their roles and responsibilities

Answer: C (LEAVE A REPLY)

NEW QUESTION: 70

Which is a purpose of the 'directing a project' process?

- A. To ensure that work on products allocated to the team is authorized and agreed
- B. To control the day-to-day running of the project
- C. To delegate day-to-day management of the project to the project manager
- D. To create and authorize the project mandate

Answer: C (LEAVE A REPLY)

NEW QUESTION: 71

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: C (LEAVE A REPLY)

Section: Volume B

Explanation/Reference:

Reference: <https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2>

NEW QUESTION: 72

Why is a Project Brief produced?

- A. To be used by the Project Board as a basis for reviewing the progress of a project
- B. To provide a full and firm foundation for the initiation of a project

- C. To record the strategies and management controls to be used by a project
- D. To act as a trigger for the Starting up a Project process

Answer: B (LEAVE A REPLY)

NEW QUESTION: 73

Identify the missing words in the following sentence.

The 'starting up a project' process is triggered when a [?] is available.

- A. project business case
- B. project mandate
- C. stage plan
- D. work package

Answer: B (LEAVE A REPLY)

NEW QUESTION: 74

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

Answer: B (LEAVE A REPLY)

Reference http://prince2.wiki/Themes#Plans_Theme

NEW QUESTION: 75

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: B (LEAVE A REPLY)

Explanation

Reference http://prince2.wiki/Project_Manager

NEW QUESTION: 76

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Answer: B (LEAVE A REPLY)

Topic 2, Volume B

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NEW QUESTION: 77

Which is a type of issue?

- A. A project outcome
- B. An off-specification
- C. A scope tolerance
- D. An expected dis-benefit

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 78

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Benefits Review Plan
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Brief

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 79

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Answer: **D** ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 80

Which is a purpose of the Directing a Project process?

- A. Delegate day-to-day management of the project to the Project Manager
- B. Create and authorize the project mandate
- C. Ensure that work on products allocated to the team is authorized and agreed

D. Control the day-to-day running of the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 81

Which product records any project outcomes perceived as negative by stakeholders?

- A. Project Plan
- B. Project Product Description
- C. Communication Management Strategy
- D. Business Case

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 82

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 83

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. business as usual
- C. all types of programmes
- D. programmes and projects

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 84

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Document the project mandate and gain approval for the project from the Project Board
- C. Define the quality required of the project's product
- D. Provide the initial project budget to be refined in the Business Case

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 85

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 86

Which theme estimates the cost of delivering the project?

- A. Business case
- B. Change
- C. Plans
- D. PROGEESS

Answer: ([SHOW ANSWER](#))

Explanation

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 87

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. programmes and projects
- C. business as usual
- D. all types of programmes

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 88

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference <http://p2.tech-academy.co.uk>

NEW QUESTION: 89

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. preventing poorly-conceived projects from ever being initiated
- B. producing an achievable Project Plan
- C. setting up the required project controls
- D. obtaining approval from all stakeholders

Answer: A (LEAVE A REPLY)

NEW QUESTION: 90

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

Answer: A (LEAVE A REPLY)

Section: Volume B

NEW QUESTION: 91

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. scope tolerance
- B. change budget
- C. risk budget
- D. cost tolerance

Answer: B (LEAVE A REPLY)

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NEW QUESTION: 92

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

Explanation

NEW QUESTION: 93

What is the first task of product-based planning?

- A. Write the Project Product Description
- B. Produce the Initiation Stage Plan
- C. Create the product breakdown structure
- D. Identify dependencies

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 94

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 95

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Examine
- B. Capture
- C. Propose
- D. Decide

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 96

Which is a key decision made during the 'directing a project' process?

- A. Select and appoint the project executive
- B. Approve the project manager role description

C. Confirm that the benefits management approach addresses all expected benefits

D. Approve the proposed project mandate

Answer: (SHOW ANSWER)

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION: 97

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a project

B. Managing a stage boundary

C. Controlling a stage

D. Starting up a project

Answer: C (LEAVE A REPLY)

Explanation/Reference:

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

NEW QUESTION: 98

Which is a minimum requirement for applying the business case theme?

A. To provide statements of actual benefits at benefits reviews

B. To report on project performance at project closure

C. To define the actions required to confirm the project's benefits are realized

D. To monitor changes to the project plan to identify exceptions

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION: 99

Which enables the project's products and all interdependencies to be clearly identified and documented?

A. Quality Management Strategy

B. Product breakdown structure

C. Quality review technique

D. Product-based planning technique

Answer: (SHOW ANSWER)

NEW QUESTION: 100

Which is NOT a purpose of the Organization theme?

A. Define the Project Board's responsibility for directing the project

B. Define the level of tolerance for each level of the project management team

- C. Define which role is accountable for the project's success
- D. Define a project management team structure

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 101

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Techniques
- D. Processes

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 102

What takes place during the Closing a Project process?

- A. The project closure notification is reviewed and approved
- B. An End Stage Report is prepared for the final stage
- C. Ownership of the project's products is transferred to the customer
- D. The post-project benefits reviews are performed

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 103

Why is the 'learn from experience' principle applied to a project?

- A. To enable the project team to repeat successes from previous projects
- B. To enable the project team to develop a business case for the project
- C. To allow the project to be divided into management stages
- D. To enable the project team to use tolerances to delegate authority

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

NEW QUESTION: 104

Which describes a risk event?

- A. The achievement of a milestone on the Project Plan
- B. The derivation or sources of a potential risk to the project
- C. The area of uncertainty in terms of the threat or opportunity
- D. The sequence of events and actions that will be put in place if a risk occurs

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 105

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 106

Which is a purpose of the Quality theme?

- A. Determine the communication needs of the organization's quality assurance function
- B. Identify all the products of the project to ensure the scope has been adequately defined
- C. Establish how the project will ensure that all products created meet their requirements
- D. Establish quality assurance to maintain the quality management system

Answer: ([SHOW ANSWER](#)**)**

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NEW QUESTION: 107

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

NEW QUESTION: 108

What theme estimates the cost of delivering the project?

- A. Change
- B. Progress

- C. Plans
- D. Business Case

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 109

Why can PRINCE2 be applied to any type of project?

- A. Because it provides the project manager with procedures for managing project risks and issues
- B. Because it allows each member of the project management team to fully understand their role and responsibilities
- C. Because it separates the management of the project from the specialist work needed to deliver the products
- D. Because it provides the project manager with a planning procedure to plan the project more effectively

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://www.prince2.com/uk/prince2-methodology>

NEW QUESTION: 110

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Determine project risk appetite
- C. Manage, monitor and control all aspects of an assigned risk
- D. Own and authorize the use of the risk budget to fund risk responses

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 111

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Directing_a_Project

NEW QUESTION: 112

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 113

How many management stages should a PRINCE2 project consist of?

- A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project
- B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage
- C. Initiation stage and at least one other management stage to cover the remainder of the project
- D. Start up stage, initiation stage and a closing stage

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 114

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 115

Why is it necessary to apply the 'defined roles and responsibilities' principle?

- A. Because the user and supplier interests should be involved on a need-to-know basis
- B. Because the project manager should represent all the stakeholders of the project
- C. Because the project management team should be cross-functional
- D. Because the people involved in a project should know what is expected of them

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 116

When are tolerances for a Work Package agreed?

- A. Once all products have been developed and approved
- B. When accepting a Work Package
- C. As work on each product within the Work Package begins
- D. When the Stage Plan is authorized by the Project Board

Answer: (SHOW ANSWER)

NEW QUESTION: 117

Which is a true statement about acceptance criteria?

- A. Once agreed, acceptance criteria CANNOT be changed
- B. Acceptance criteria are used to produce the customer's quality expectations

- C. Acceptance criteria should be agreed between the customer and the supplier
- D. Acceptance criteria are less specific and precise than customer's quality expectations

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 118

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 119

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

NEW QUESTION: 120

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. product cost tolerance
- C. stage cost tolerance
- D. Work Package cost tolerance

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 121

Which is NOT an objective of the Controlling a Stage process?

- A. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- B. Implement actions to control the impact of risks that occur during the stage
- C. Coordinate the delivery of products as agreed in the Stage Plan
- D. Update the Business Case with any changes agreed with the Project Board

Answer: D ([LEAVE A REPLY](#))

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NEW QUESTION: 122

What is performed as part of the recommended risk management procedure?

- A. A budget to investigate issues is allocated
- B. Risk management practices are reviewed to ensure that they are performed effectively
- C. Information about risks to the projects is sent to project stakeholders
- D. Conflicts between the project and the programme board are resolved

Answer: A (LEAVE A REPLY)

Explanation

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure>

NEW QUESTION: 123

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

Answer: C (LEAVE A REPLY)

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

NEW QUESTION: 124

Which is an objective of the Closing a Project process?

- A. Check that all benefits are realized before closing a project
- B. Assess any benefits that have already been realized
- C. Prepare the plan for the next stage
- D. Produce a Benefits Review Plan to identify what benefits are expected

Answer: B (LEAVE A REPLY)

NEW QUESTION: 125

What is established during the 'initiating a project' process?

- A. The agreed project acceptance criteria
- B. A plan for the work or project initiation
- C. An understanding of the project's funding

D. The need for a configuration library

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 126

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

A. and the project board are responsible

B. and the team manager(s) are accountable

C. has responsibility

D. decides who is responsible

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Directing_a_Project

NEW QUESTION: 127

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Senior User

B. Executive

C. Project Manager

D. Senior Supplier

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 128

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Controlling a Stage

B. Directing a Project

C. Starting up a Project

D. Managing a Stage Boundary

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 129

Which is shown in a product breakdown structure?

A. Management stages, major products and control points

B. What resources are required to develop the products

C. In which order the products should be created

D. The major products that are to be developed in a plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 130

Which is a purpose of a Project Product Description?

- A. Provide the initial project budget to be refined in the Business Case
- B. Form part of the Work Package for the project product
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 131

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Manages stakeholders
- C. Incurs cost
- D. Introduces business change

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 132

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Summarize how the organization's project management method will be tailored for the project
- C. Prepare the plans for the subsequent stages
- D. Request authority from corporate management to deliver the project

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 133

Who represents the three project interests on a project?

- A. Project Board
- B. Project Support
- C. Project Manager
- D. External project stakeholders

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 134

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. product cost tolerance
- B. Work Package cost tolerance
- C. project cost tolerance
- D. stage cost tolerance

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 135

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 136

Which is a task of product-based planning?

- A. Produce Product Status Accounts
- B. Write the Project Product Description
- C. Identify activities and dependencies
- D. Prepare the Work Packages

Answer: ([SHOW ANSWER](#)**)**

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NEW QUESTION: 137

What is a supplier of a PRINCE2 project responsible for?

- A. Providing the project mandate
- B. Providing resources to deliver the project outputs
- C. Establishing the project's governance
- D. Realizing the benefits from the project

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <http://prince2.wikidot.com/senior-supplier>

NEW QUESTION: 138

Why is the Initiating a Project process used?

- A. To fully understand how the project objectives will be achieved before committing significant resources
- B. To produce the required Work Packages
- C. To decide which project approach is suitable for the project
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 139

Which is an objective of the 'directing a project' process?

- A. To design the project management team roles
- B. To select and appoint the project manager
- C. To give authority to deliver the project product
- D. To create the plan to deliver the project product

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 140

When should the Project Board refer to corporate or programme management for a decision?

- A. Any request for change needs to be approved
- B. The stage requires resources
- C. It is forecast that project level tolerance will be exceeded
- D. The Senior Supplier or Senior User needs to be changed

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 141

Which is a responsibility of a Team Manager?

- A. Producing Highlight Reports for the Project Manager
- B. Setting WorkPackage tolerances
- C. Reviewing the status of the stage
- D. Ensuring delivery of products in the Managing Product Delivery process

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 142

Which is an objective of the 'controlling a stage' process?

- A. To develop products to defined quality criteria
- B. To review the business justification for the project
- C. To replan the current stage when directed
- D. To produce a learn plan for the work package

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 143

What is an advantage of dividing the project into stages?

- A. Detailed plans can be prepared closer to the time events will take place
- B. the project board can delegate management of the project to team managers
- C. The project can be authorized by the project manager on a stage by stage basis
- D. The project brief can be updated towards the end of each stage

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation

NEW QUESTION: 144

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Controlling a Stage

Answer: [\(SHOW ANSWER\)](#)

NEW QUESTION: 145

Which is the Issue Register NOT used for?

- A. Record any problems identified when authorizing a Work Package
- B. Capture any threats or opportunities that might have an impact on a stage
- C. Record information about a deviation in stage tolerance
- D. Capture external events that are impacting a stage

Answer: [B \(LEAVE A REPLY\)](#)

NEW QUESTION: 146

Which is a minimum requirement for applying the quality theme?

- A. To use lessons to inform quality planning
- B. To use the prescribed approach to quality management
- C. To use external quality standards for quality control
- D. To use user stories to inform the project product description

Answer: [B \(LEAVE A REPLY\)](#)

Explanation/Reference:

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 147

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose
2. Identified threats and opportunities
3. Problems and concerns to be managed informally
4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 3 and 4
- C. 1 and 4
- D. 2 and 3

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 148

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the scope, timing and ownership of the benefit reviews required
- B. Define the period over which the cost-benefit analysis will be based
- C. Describe how to measure the performance of the project's products in operational use
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: B (LEAVE A REPLY)

NEW QUESTION: 149

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B (LEAVE A REPLY)

Reference <http://prince2.wiki/Plans>

NEW QUESTION: 150

What theme provides the justification for the project?

- A. Quality
- B. Business Case
- C. Progress
- D. Plans

Answer: (SHOW ANSWER)

NEW QUESTION: 151

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Register
- B. Product Description
- C. Quality Management Strategy
- D. Project Product Description

Answer: B (LEAVE A REPLY)

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NEW QUESTION: 152

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

Answer: D (LEAVE A REPLY)

Section: Volume B

Explanation

Explanation/Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

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