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NEW QUESTION: 1

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

- A.** 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION: 2

Which document should record the agreed amount of risk budget for a project?

- A.** Project Brief
B. Project Plan
C. Risk Management Strategy
D. Risk Register

Answer: C ([LEAVE A REPLY](#))

The agreed amount of risk budget for a project is recorded in the Risk Management Strategy document. This document outlines how risks will be managed throughout the project, including the budget set aside specifically for implementing risk responses. It provides a structured approach to managing risks, including their identification, assessment, planning responses, and the funds allocated for these activities. References:

PRINCE2 7 Foundation handbook and documents.

NEW QUESTION: 3

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The 'managing product delivery' process in PRINCE2 ensures that the planned products meet their quality criteria (ensuring products are fit for purpose) and that these products are delivered within the agreed tolerances (ensuring delivery within time, cost, quality, scope, risk, and benefit tolerances). References:

PRINCE2 Foundation Handbook, Managing Product Delivery section.

NEW QUESTION: 4

Which is a benefit of using PRINCE2?

- A. It promotes consistency of project work and the ability to reuse project assets.
- B. It includes techniques for critical path analysis and earned value analysis
- C. It enables a project manager to be accountable for the success of a project
- D. It prevents any changes once the scope of a project has been agreed

Answer: A ([LEAVE A REPLY](#))

PRINCE2 benefits organizations and project management by promoting consistency across project work and facilitating the reuse of project assets. This includes methodologies, processes, and lessons learned which enhance efficiency and effectiveness in managing projects, thereby contributing to consistent project success and resource optimization.

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NEW QUESTION: 5

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

Explanation

NEW QUESTION: 6

Which process is used by the project board to respond to an exception report?

- A. Controlling a stage
- B. Managing a stage boundary
- C. Managing product delivery
- D. Directing a project

Answer: D ([LEAVE A REPLY](#))

The "Directing a Project" process is used by the project board to respond to an exception report. This process involves the project board making decisions on how to proceed when project tolerances are forecasted to be exceeded, which are typically communicated through an exception report.

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NEW QUESTION: 7

Which statement describes the responsibilities of a risk actionee?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Carrying out a risk response action to respond to a particular risk
- D. Managing, monitoring and controlling of all aspects of an assigned risk

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 8

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION: 9

Which of the following statements about lines of authority and reporting are true?

- 1, The Project Manager has day-to-day control for a management stage within the limits laid,
 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.
- A. Neither 1 or 2 are true
 - B. Only 2 is true
 - C. Only 1 is true
 - D. Both 1 and 2 are true

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 10

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Answer: (SHOW ANSWER)

Reference http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION: 11

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

Answer: A (LEAVE A REPLY)

The tailoring approach for a project is defined and approved by the project board. This includes adapting PRINCE2 to suit the project's environment, size, complexity, importance, capability, and risk. Tailoring is crucial to ensuring that the project management method is applied in a way that fits the specific characteristics of the project and its context. PRINCE2 7 Foundation handbook and documents.

NEW QUESTION: 12

Which is a purpose of a Lessons Report?

- A. Improve the project management method for future projects
- B. Compare the actual performance of the final stage against its plan
- C. Provide a summary of the benefits realized during the project
- D. Detail open issues and risks that need to be managed after the project has closed

Answer: A (LEAVE A REPLY)

NEW QUESTION: 13

Which two roles are linked by the Managing Product Delivery process?

- A. Team Manager and external supplier
- B. Project Manager and Team Manager
- C. Corporate or programme management and Project Board
- D. Project Board and Project Manager

Answer: B (LEAVE A REPLY)

NEW QUESTION: 14

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date

- 3. That the project board is provided with progress information
- 4. That the planned products are delivered within tolerance
- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 15

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Answer: A ([LEAVE A REPLY](#))

The 'Implement' step within the recommended risk management procedure in PRINCE2 involves taking planned actions to respond to a risk. This step is crucial as it moves the risk response from the planning stage into actual execution, thus addressing the risk directly to mitigate its impact on the project. References:

PRINCE2 7 Foundation study guide and official documents.

NEW QUESTION: 16

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Quality
- C. Plans
- D. Progress

Answer: D ([LEAVE A REPLY](#))

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NEW QUESTION: 17

Which process is used to define how baselines will be established and controlled?

- A. Controlling a stage
- B. Directing a project
- C. Initiating a project
- D. Starting up a project

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 18

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Answer: ([SHOW ANSWER](#))

Section: Volume A

NEW QUESTION: 19

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 20

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: B ([LEAVE A REPLY](#))

Explanation

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION: 21

Which is a purpose of the Project Product Description?

- A. Provide information about the state of products
- B. Provide product cost input to the Business Case
- C. Define the quality anticipated by the customer
- D. Define the key responsibilities for delivering product quality

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 22

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception
- D. Manage by stages

Answer: C ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Manage_by_exception

NEW QUESTION: 23

Which is a purpose of the 'controlling a stage' process?

- A. To produce a team plan for the work to be assigned to a team manager
- B. To select and implement actions that will resolve deviations from a plan within tolerance
- C. To obtain approvals for products delivered in a work package
- D. To update a project plan to incorporate the actuals from a stage plan

Answer: (SHOW ANSWER)

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Controlling_a_Stage#Purpose

NEW QUESTION: 24

Which is a minimum requirement for applying the change theme?

- A. To establish a change budget to fund changes in scope
- B. To appoint the project manager as part of the change authority
- C. To define the project's approach to baselining products
- D. To record every issue that is raised in the issue register

Answer: D ([LEAVE A REPLY](#))

A minimum requirement for applying the Change Theme in PRINCE2 is to record every issue that is raised in the issue register. This ensures that all potential and actual deviations from the plan are captured and managed appropriately, maintaining control over changes and supporting effective decision-making.

References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 25

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 26

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Answer: ([SHOW ANSWER](#))

The agreed amount of risk budget for a project is recorded in the Risk Management Strategy document. This document outlines how risks will be managed throughout the project, including the budget set aside specifically for implementing risk responses. It provides a structured approach to managing risks, including their identification, assessment, planning responses, and the funds allocated for these activities.

PRINCE2 7 Foundation handbook and documents.

NEW QUESTION: 27

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: A ([LEAVE A REPLY](#))

The Project Board acts as the primary communication channel between a project and corporate or programme management. This role involves ensuring that the project aligns with corporate objectives, communicating the needs and constraints of the project to higher management, and securing necessary resources and support.

References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 28

Which is a purpose of the Starting up a Project process?

- A. Learn lessons from this project
- B. Document how changes required by corporate or programme management will be reviewed
- C. Ensure the communication requirements of all stakeholders are documented
- D. Prevent poorly conceived projects from ever being initiated

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 29

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 30

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Progress
- C. Plans
- D. Organization

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 31

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Quality
- B. Organization
- C. Change
- D. Progress

Answer: ([SHOW ANSWER](#)**)**

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NEW QUESTION: 32

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A ([LEAVE A REPLY](#))

The Progress theme in PRINCE2 provides all management levels within the project management team with mechanisms for monitoring and control. It involves tracking the ongoing viability of the plans and the project's objectives, and it includes mechanisms for reporting, reviewing, and ensuring that decisions on continued investment are based on accurate information. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 33

The project manager has created a list of tasks to produce the project's products.

Which step of the 'organizational design and development' technique should be informed by this 1st?

- A. Design the project ecosystem
- B. Understand the organizational ecosystem
- C. Manage the ongoing changes to the project ecosystem
- D. Develop the project ecosystem

Answer: C ([LEAVE A REPLY](#))

In PRINCE2, the management of ongoing changes to the project ecosystem involves adapting the project's approach and scope based on real-time information and challenges that arise during the lifecycle of the project. This step is critical when new tasks or changes in tasks are identified, as outlined by the project manager. This ensures that the project remains aligned with its intended outcomes and can adapt to internal and external influences effectively.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 34

Which is a purpose of the Closing a Project process?

- A. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- B. Authorize the final stage of the project
- C. Delegate day-to-day management of the end of the project to the Project Manager
- D. Confirm that all benefits defined in the Business Case have been achieved

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 35

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 36

Which is a purpose of a lessons log?

- A. To record any lessons that are raised in checkpoint reports
- B. To document that corrective action is being taken
- C. To escalate lessons to the project board

D. To raise improvements with project assurance

Answer: A ([LEAVE A REPLY](#))

Reference <https://mplaza.pm/prince2-lessons-log-template/>

NEW QUESTION: 37

Which is a purpose of the quality theme?

A. To check that the project is viable and achievable

B. To ensure that the project outputs are agreed

C. To ensure that formal issues are recorded

D. To enable the project to be managed according to plan

Answer: B ([LEAVE A REPLY](#))

The purpose of the quality theme in PRINCE2 is to ensure that the project outputs meet the requirements that have been agreed upon. This theme guides the processes and activities required to verify that deliverables are fit for purpose and meet the standards expected by stakeholders.

= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 38

Which is a type of issue?

A. An off-specification

B. A scope tolerance

C. An expected dis-benefit

D. A project outcome

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 39

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Team Plan

B. Work Package

C. Product Description

D. Stage Plan

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 40

Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

A. Quality Management Strategy

B. Configuration Management Strategy

C. Communication Management Strategy

D. Risk Management Strategy

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 41

Which is a minimum requirement for applying the quality theme?

- A. To define the project's approach to quality assurance
- B. To appoint external reviewers for quality reviews
- C. To define quality criteria in product descriptions
- D. To provide administrative support for quality controls

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

NEW QUESTION: 42

During the 'initiating a project' process, who specifies the required level of management control?

- A. Corporate, programme management or customer
- B. Project board
- C. Project manager
- D. Project assurance

Answer: ([SHOW ANSWER](#)**)**

During the 'Initiating a Project' process in PRINCE2, it is the responsibility of the project board to specify the required level of management control. This includes defining how the project will be managed, monitored, and controlled throughout its lifecycle. The project board ensures that the project remains viable and that management decisions are made with the appropriate level of oversight. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 43

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 44

The project board needs to review whether the investment remains justified as the project progresses according to plan.

Which principle is being applied by the 'business case' practice when the project board undertakes this review?

- A. Manage by exception
- B. Manage by stages
- C. Focus on products
- D. Tailor to suit the project

Answer: B ([LEAVE A REPLY](#))

When the project board reviews whether the investment remains justified as the project progresses, this application of the 'manage by stages' principle is evident. This principle ensures that at the end of each stage, the project board reassesses the business case and the viability of the project before deciding to continue with the next stage. References: PRINCE2 7 Foundation resources on the 'manage by stages' principle.

NEW QUESTION: 45

What is established during the 'initiating a project' process?

- A. The need for a configuration library
- B. A plan for the work or project initiation
- C. An understanding of the project's funding
- D. The agreed protect acceptance criteria

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 46

In what process is the authorization to deliver the project's products given?

- A. Managing a Stage Boundary
- B. Initiating a Project
- C. Starting up a Project
- D. Directing a Project

Answer: D ([LEAVE A REPLY](#))

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NEW QUESTION: 47

Which is a definition of management?

- A. Instructing the execution of tasks in line with agreed ways of working
- B. Translating stakeholder requirements into quality criteria
- C. Assigning people with specific skills and capabilities to work on multiple projects
- D. Defining, assuring, and accepting products back into the business

Answer: A ([LEAVE A REPLY](#))

The definition of management within the context of PRINCE2 relates to instructing the execution of tasks according to predefined, agreed-upon methods or standards. This encapsulates the directive aspects of management, ensuring tasks are completed as planned and in alignment with the project's goals and processes. References: PRINCE2 7 Foundation handbook and guide on management principles.

NEW QUESTION: 48

Which of the following statements about the Project Initiation Documentation are true?

- 1.The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
- 2.The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

- A. Neither 1 or 2 are true
- B. Only 1 is true
- C. Only 2 is true
- D. Both 1 and 2 are true

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 49

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Answer: ([SHOW ANSWER](#)**)**

Section: Volume B

NEW QUESTION: 50

Which statement applies to Stage Plans?

- A. Provide a baseline against which the Project Board monitor overall progress
- B. Assist the Project Manager in the day-to-day running and control of the project
- C. Always have the same duration as the Project Plan
- D. Are produced at the same time as the Project Initiation Documentation

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 51

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 52

Identify the missing word in the following sentence.

PRINCE2 uses the team [2] to cover all people required to allocate their time to the project.

- A. project team
- B. project management team structure
- C. project bard
- D. project assurance

Answer: (SHOW ANSWER)

In PRINCE2, the term 'project team' encompasses all individuals who are allocated time and responsibilities on the project, covering both the project management team and the wider team members who work on the project's tasks. This terminology includes everyone contributing to the project's delivery. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 53

Which is a purpose of the business case theme?

- A. To identify which role is responsible for producing the business case
- B. To identify the project's outputs
- C. To establish the controls to manage changes that may impact the project benefits
- D. To establish a viable investment proposition

Answer: B (LEAVE A REPLY)

Explanation/Reference:

Reference http://prince2.wiki/Business_Case

NEW QUESTION: 54

Which is an objective of the Starting up a Project process?

- A. Prevent projects with unrealistic delivery dates from being initiated
- B. Obtain approval from corporate or programme management for the Communication Management Strategy
- C. Approve all Product Descriptions prior to project initiation
- D. Confirm that there is a valid method in place to measure the expected project benefits

Answer: A (LEAVE A REPLY)

NEW QUESTION: 55

Which risk response is applied on a pain/gain basis?

- A. Share
- B. Accept
- C. Exploit
- D. Enhance

Answer: A (LEAVE A REPLY)

Section: Volume B

Explanation/Reference: <https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/>

NEW QUESTION: 56

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: (SHOW ANSWER)

Explanation

Reference http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION: 57

What must be produced to meet the minimum requirements for applying the change theme?

- A. Documentation on the corrective action for an issue
- B. Details of the decisions taken on all issues
- C. Documentation on the version of each product
- D. Details of the status of all products being produced

Answer: B (LEAVE A REPLY)

Explanation/Reference:

Reference http://prince2.wiki/Themes#Change_Theme

NEW QUESTION: 58

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Costs
- C. Scope
- D. Risk

Answer: C (LEAVE A REPLY)

NEW QUESTION: 59

Which is a purpose of a Product Description?

- A. Document the level of quality required of a product
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Provide the cost tolerance available for individual products

Answer: A (LEAVE A REPLY)

NEW QUESTION: 60

Why is the 'initiating a project' process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required work packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B (LEAVE A REPLY)

The 'Initiating a Project' process in PRINCE2 is crucial for establishing a solid foundation for the project. This process is used to ensure that there is a shared understanding of the reasons for undertaking the project, the way its objectives will be achieved, and the related commitments of time and resources before substantial resources are committed. References: PRINCE2 Foundation Handbook and official training materials.

NEW QUESTION: 61

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Timeframe within which the risk may occur
- C. A measure of the likelihood of the risk occurring
- D. Probable effect on the project delivering its objectives

Answer: C ([LEAVE A REPLY](#))

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NEW QUESTION: 62

Which statement about risks is FALSE?

- A. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk that could have a positive impact on a project's objectives is known as an opportunity

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 63

Which statement about stages is true?

- A. Management stages are driven by specialist teams
- B. Management stages should be of the same duration
- C. The use of technical stages is mandatory
- D. The use of management stages is mandatory

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 64

Which is NOT a purpose of a Benefits Review Plan?

- A. Describe how to measure the performance of the project's products in operational use
- B. Define the period over which the cost-benefit analysis will be based

- C. Describe how to measure and confirm any benefits that are to be realised after the project is closed
- D. Define the scope, timing and ownership of the benefit reviews required

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 65

Which is a purpose of the Starting up a Project process?

- A. Define the means of communication between the project and corporate or programme management
- B. Record any identified risks in the Risk Register
- C. Define the project controls
- D. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 66

How often should the 'controlling a stage' process be used during a project?

- A. Whenever the project board meets
- B. For each delivery stage in the project
- C. Twice, for initiation and for the rest of the project
- D. Once, for the whole project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 67

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

Answer: B ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

NEW QUESTION: 68

Which role does NOT set tolerances?

- A. Change Authority
- B. Corporate or programme management
- C. Project Manager
- D. Project Board

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 69

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Answer: B ([LEAVE A REPLY](#))

Explanation

Reference <https://www.whatisprince2.net/prince2-theme-quality.php>

NEW QUESTION: 70

Which is an objective of the Closing a Project process?

A. Prepare the plan for the next stage

B. Assess any benefits that have already been realized

C. Produce a Benefits Review Plan to identify what benefits are expected

D. Check that all benefits are realized before closing a project

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 71

Which product describes the method the project will use to engage with corporate, programme management or the customer?

A. Change control approach

B. Benefits management approach

C. Quality management approach

D. Communication management approach

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 72

What is a purpose of the communication management approach?

A. To define how the project team intends to obtain responses from stakeholders

B. To describe the techniques required to make the project product acceptable to stakeholders

C. To describe the target organizational state and how the business will move to that new state

D. To describe the processes used to engage with stakeholders in identifying uncertainties

Answer: A ([LEAVE A REPLY](#))

The purpose of the Communication Management Approach is to define how the project team will engage with and manage communications with stakeholders throughout the project. This includes planning the means and frequency of communication to ensure all stakeholders are appropriately informed and can provide necessary feedback on

project progress and issues. References: PRINCE2 Foundation Guide, "Communication Management Approach" section

NEW QUESTION: 73

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Answer: D ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION: 74

Which is part of quality control?

- A. Undertaking quality reviews
- B. Writing product descriptions
- C. Providing assurance that the project is being conducted properly
- D. Documenting the customer's quality expectations

Answer: (SHOW ANSWER)

Reference http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

NEW QUESTION: 75

Which is a feature of PRINCE2?

- A. It is naturally right-sized to the scale of every project
- B. It promotes improving processes for every project
- C. It replaces the need to apply specialist Industry-specific lifecycles
- D. It focuses on completing the project on time as its main objective

Answer: (SHOW ANSWER)

PRINCE2 is flexible and can be tailored to fit the size, complexity, importance, capability, and risk of the project. This adaptability is a key feature of PRINCE2, ensuring that the methodology can be scaled up or down to suit the specific demands of different projects. References: PRINCE2 7 Foundation handbook and official documentation on PRINCE2 features.

NEW QUESTION: 76

Which is a purpose of the Project Product Description?

- A. Define the quality anticipated by the customer
- B. Provide information about the state of products
- C. Provide product cost input to the Business Case
- D. Define the key responsibilities for delivering product quality

Answer: A ([LEAVE A REPLY](#))

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NEW QUESTION: 77

Which is NOT a PRINCE2 principle?

- A. Learn from experience
- B. Defined roles and responsibilities
- C. Customer/supplier environment
- D. Continued business justification

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 78

Where should decisions regarding the tailoring of the project be recorded?

- A. Project mandate
- B. Project initiation documentation
- C. Stage plan
- D. Project brief

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 79

From whom does a Team Manager obtain approval for a completed product?

- A. The authority defined in the Product Description
- B. Project Support
- C. Senior Supplier
- D. Project Manager

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 80

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is part of business as usual'
- B. A project's purpose is to deliver one or more business products
- C. A project is based on an agreed Business Case
- D. A project is a temporary organization

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 81

Which is a minimum requirement for applying the quality theme?

- A. The quality management approach must align with corporate standards
- B. The quality review technique must be used when reviewing products
- C. Appraisal methods of quality control must be carried out on products
- D. A record must be kept of all the quality management activities that are planned

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 82

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. ManagingProduct Delivery
- D. Managing a Stage Boundary

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 83

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Answer: ([SHOW ANSWER](#)**)**

The purpose of the Managing Product Delivery process is to ensure that there is a controlled link between the Project Manager and the Team Managers. This link facilitates the proper execution and delivery of Work Packages, ensuring that work is carried out effectively, monitored, and controlled. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 84

Which management product is used to record relationships between specialist products?

- A. Change control approach
- B. Configuration item record
- C. Issue register
- D. Product status account

Answer: ([SHOW ANSWER](#)**)**

The management product used to record relationships between specialist products in PRINCE2 is the Configuration Item Record. This record includes information on each product's status, version, and interrelationships, providing a comprehensive overview of how different project outputs are connected and managed. References: PRINCE2 Foundation Manual

NEW QUESTION: 85

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

- A. project budget
- B. project's cost tolerance
- C. project's risk tolerance
- D. change budget

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 86

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: ([SHOW ANSWER](#))

Explanation

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION: 87

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C ([LEAVE A REPLY](#))

Reference <http://prince2.wiki/Quality>

NEW QUESTION: 88

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 89

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

- A. Appointing the project board and producing the project brief
- B. Planning the initiation stage and appointing the project manager
- C. Producing the additional role descriptions and validating the project product description
- D. Verifying the project approach and capturing previous lessons

Answer: ([SHOW ANSWER](#))

Reference http://prince2.wiki/Starting_Up_a_Project#Activities

NEW QUESTION: 90

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Provide the resources and skills to deliver the desired result
- B. Specify the desired result
- C. Specify the benefits of the project
- D. Pay for the project

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 91

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Manage_by_exception

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NEW QUESTION: 92

Which document should record the agreed amount of risk budget for a project?

- A. Project Plan
- B. Risk Management Strategy
- C. Project Brief
- D. Risk Register

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 93

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

- A.** 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

Answer: B ([LEAVE A REPLY](#))

Reference <https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2>

NEW QUESTION: 94

Who are considered as the stakeholders in a project?

- A.** Only those benefitting the project
B. Everyone in the corporate organization
C. Everyone involved in or affected by the project
D. Only those who are users of the products

Answer: ([SHOW ANSWER](#)**)**

In PRINCE2, stakeholders of a project are defined as all individuals or groups that are either involved in, affected by, or can affect the project's outcomes. This broad definition ensures that the project management considers all relevant perspectives and interests, which can impact the project's success. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 95

Which is NOT a purpose of the Initiating a Project process?

- A.** Enable a Project Board decision about the commitment of resources to a project
B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
C. Establish solid foundations for a project
D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Answer: D ([LEAVE A REPLY](#))

Section: Volume A

Explanation/Reference:

NEW QUESTION: 96

During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

- A. Business Case
- B. Project Brief
- C. Project Product Description
- D. Project mandate

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 97

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 98

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B ([LEAVE A REPLY](#))

Reference <http://prince2.wiki/Plans>

NEW QUESTION: 99

Which is a purpose of the Directing a Project process?

- A. Control the day-to-day running of the project
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Create and authorize the project mandate
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 100

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION: 101

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference <https://mplaza.pm/prince2-quality-register-template/>

NEW QUESTION: 102

Which role is responsible for ensuring the project is justified in terms of cost?

- A. Senior supplier
- B. Senior user
- C. Project manager
- D. Executive

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 103

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Capture
- B. Examine
- C. Propose
- D. Decide

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 104

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Senior Supplier
- B. Senior User
- C. Executive
- D. Project Manager

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 105

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Write an Exception Report
- B. Raise an off-specification
- C. Amend the Work Package
- D. Raise a request for change

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 106

Which term is defined as the means by which an organization transitions to the target state?

- A. Issue management
- B. Risk management
- C. Change management
- D. Communication management

Answer: C ([LEAVE A REPLY](#))

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NEW QUESTION: 107

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 108

Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

- A. Communication Management Strategy
- B. Quality Management Strategy
- C. Risk Management Strategy
- D. Configuration Management Strategy

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 109

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

Answer: B ([LEAVE A REPLY](#))

The 'Manage by Stages' principle in PRINCE2 allows the project board to control the project effectively by reviewing its viability at the end of each management stage. This review process provides regular control points where the continuation of the project is assessed based on its performance and continued business justification. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 110

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Answer: A ([LEAVE A REPLY](#))

The correct procedure for a Team Manager to report that tolerances are forecast to be exceeded is to create an Exception Report. This report is a crucial tool in PRINCE2 for escalating issues that cannot be resolved within the agreed tolerances, ensuring that they are brought to the attention of higher management for decision-making. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 111

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

Answer: B ([LEAVE A REPLY](#))

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

NEW QUESTION: 112

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- A. Project brief
- B. Project mandate
- C. Initiation stage plan
- D. Project initiation documentation

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 113

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

Answer: A ([LEAVE A REPLY](#))

The goal of the 'implement' step within the recommended risk management procedure in PRINCE2 is to prepare specific management responses to the identified risks. This involves developing strategies to enhance opportunities and reduce threats to the project's objectives, ensuring that appropriate responses are ready for implementation.
= PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 114

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Ensure that key project information is archived and made secure
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Review how well the project performed against the Project Initiation Documentation used to authorize it

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 115

Which activity takes place within the Managing a Stage Boundary process?

- A. Authorize a Stage Plan for the next stage
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce Highlight Reports
- D. Produce an Exception Plan

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 116

As part of the 'closing a project' process, the project manager needs to assess whether the outcomes are likely to deliver the expected performance improvements post-project.

In which step of 'business case management' technique should the project manager assess this?

- A. Develop
- B. Check
- C. Maintain
- D. Confirm

Answer: B ([LEAVE A REPLY](#))

During the 'Maintain' step of the 'business case management' technique in PRINCE2, the project manager assesses the ongoing viability of the project against the business case, including whether the outcomes are likely to deliver the

expected performance improvements post-project. This is a continuous process that ensures the project remains aligned with business needs and expected benefits throughout its lifecycle.

PRINCE2 7 Foundation documentation on business case management.

NEW QUESTION: 117

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 118

What is the minimum number of management stages required by PRINCE2?

- A. One stage: to cover the whole project
- B. Four stages: to start, to initiate, to deliver and to close the project
- C. Three stages: to initiate, to deliver and to close the project
- D. Two stages: to initiate and to deliver the project

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 119

Who represents the three project interests on a project?

- A. Project manager
- B. Project support
- C. External project stakeholders
- D. Project board

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference

http://prince2.wiki/Organization#Three_Project_Interests

NEW QUESTION: 120

Which statement applies to Stage Plans?

- A. Provide a baseline against which the Project Board monitor overall progress
- B. Assist the Project Manager in the day-to-day running and control of the project
- C. Always have the same duration as the Project Plan
- D. Are produced at the same time as the Project Initiation Documentation

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 121

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.prince2primer.com/prince2-change-control/>

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NEW QUESTION: 122

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Answer: C ([LEAVE A REPLY](#))

Within the Managing a Stage Boundary process, one of the key activities is to produce an Exception Plan.

This occurs when the current stage plan cannot be completed within the agreed tolerances. An Exception Plan is needed to replace the Stage Plan for the current stage and requires approval from the Project Board before it can be executed.

PRINCE2 7 Foundation resources and study materials.

NEW QUESTION: 123

Where should the names of those who are to approve a product be recorded?

- A. Product Description
- B. Checkpoint Report
- C. Configuration Item Record
- D. Product Status Account

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 124

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite

- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Answer: ([SHOW ANSWER](#))

The Risk Management Approach in PRINCE2 must include, at a minimum, a description of the risk management procedure. This description outlines how risks will be identified, assessed, and controlled throughout the project, ensuring that risk management is systematic and effective. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 125

Which level of management sets the project level tolerances?

- A. Project board
- B. Team manager
- C. Corporate, programme management or the customer
- D. Project manager

Answer: D ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Manage_by_exception

NEW QUESTION: 126

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

- A. Project mandate
- B. Initiation stage plan
- C. Project initiation documentation
- D. Project brief

Answer: D ([LEAVE A REPLY](#))

The Project Brief is created during the Starting up a Project process. It defines and confirms the scope of the project, providing a foundation for the Initiation Stage and ensuring that all project stakeholders have a clear understanding of the project's objectives and scope. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 127

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Starting up a Project
- B. Directing a Project
- C. Managing a Stage Boundary
- D. Controlling a Stage

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 128

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products

- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference http://prince2.wiki/Project_Manager

NEW QUESTION: 129

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Answer: C ([LEAVE A REPLY](#))

In PRINCE2, the collective name for individuals or groups who may be affected by or can influence a project is "Stakeholders." This includes a wide range of people such as customers, users, team members, and suppliers, each of whom has an interest in the project's successful execution and outcomes. References:

PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 130

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Controlling a Stage
- D. Directing a Project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 131

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION: 132

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D ([LEAVE A REPLY](#))

The Benefits Management Approach in PRINCE2 is designed to outline how and when the improvements (benefits) delivered by the project will be measured and to define the reason for delivering these improvements. This approach ensures that there is a clear understanding of the project's intended outcomes and how these will contribute to the organization's objectives, thereby justifying the project's existence and ongoing investment.

PRINCE2 Foundation Manual

NEW QUESTION: 133

Which is a purpose of the Directing a Project process?

- A. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved
- B. Establish the level of control required by the Project Board after initiation
- C. Enable overall control of a project to be exercised by the Project Board
- D. Provide the information required to confirm if it is worthwhile to initiate a project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 134

Identify the missing words in the following sentence.

Project assurance personnel [?] the project manager.

- A. are able to overturn the decisions of
- B. must be accountable to
- C. should support
- D. report to the project board and

Answer: C ([LEAVE A REPLY](#))

Project assurance personnel should support the project manager by providing an independent view on the progress and performance of the project, ensuring that it adheres to the project plan and meets its objectives without directly managing any of the project activities. References: = PRINCE2 7 Foundation handbook and online resources

NEW QUESTION: 135

In which process should the specified quality methods be used to prove that a product meets its quality criteria?

- A. Managing product delivery
- B. controlling a stage

- C. Managing a stage boundary
- D. closing a project

Answer: A (LEAVE A REPLY)

The 'Managing Product Delivery' process in PRINCE2 is where the specified quality methods are applied to ensure that a product meets its quality criteria. This process focuses on the acceptance, execution, and delivery of the project's products, ensuring that they are produced to the defined quality standards as part of the overall project delivery.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 136

Which TWO are objectives of the 'closing a project' process?

1. To confirm to the project board that each stage's products are approved
2. To review whether the project was delivered within time and cost tolerances
3. To confirm whether operational staff are happy to take ownership of the products
4. To confirm that there is authority to close the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: B (LEAVE A REPLY)

The objectives of the 'closing a project' process in PRINCE2 include reviewing whether the project was delivered within time and cost tolerances (2) and confirming whether operational staff are happy to take ownership of the products (3). These objectives ensure the project has met its management expectations and that the product transition to operations is smooth and accepted by relevant stakeholders.

PRINCE2 7 Foundation guide on the 'closing a project' process.

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NEW QUESTION: 137

What is the project manager role responsible for?

- A. Approving the completion of each management stage
- B. Ensuring that the project produces the required products
- C. Defining the project-level tolerances
- D. Verifying that the project gives value for money

Answer: (SHOW ANSWER)

Explanation

Reference http://prince2.wiki/Project_Manager

NEW QUESTION: 138

Which should be funded from a change budget?

- A.** The Starting up a Project process
- B.** A fallback plan
- C.** An agreed change to the scope of a project
- D.** A change to a plan, within allocated tolerances, due to poor estimating

Answer: ([SHOW ANSWER](#))

Similar to the answer to question 11, the change budget is specifically allocated for changes that are agreed upon that modify the scope of the project. This ensures that any scope modifications are funded without compromising the existing budget for planned deliverables. References: PRINCE2 Foundation official study guide and online resources.

NEW QUESTION: 139

Which is a purpose of the 'controlling a stage' process?

- A.** To produce a team plan for the work to be assigned to a team manager
- B.** To select and implement actions that will resolve deviations from a plan within tolerance
- C.** To obtain approvals for products delivered in a work package
- D.** To update a project plan to incorporate the actuals from a stage plan

Answer: **B** ([LEAVE A REPLY](#))

The purpose of the 'controlling a stage' process in PRINCE2 is to ensure that the stage stays on course and reacts to unexpected events. This includes taking corrective actions when there are deviations from the stage plan that can be managed within the tolerances set by the project board. References: PRINCE2 Foundation Handbook, Controlling a Stage section.

NEW QUESTION: 140

Which TWO are objectives of the closing a project: process?

- 1. To ensure the benefit reviews enable the project benefits to be confirmed
- 2. To update the business case so that the project board can decide whether to continue with the project
- 3. To ensure that the project team deliver the products to quality expectations
- 4. To hand over any open threats to operations

- A.** 1 and 2
- B.** 2 and 3
- C.** 3 and 4
- D.** 1 and 4

Answer: ([SHOW ANSWER](#))

The objectives of the 'Closing a Project' process in PRINCE2 include ensuring that provisions are made for ongoing benefit realization reviews (objective 1) and handing over any ongoing issues, including unresolved risks or threats, to operational maintenance or support teams (objective 4). This process is about wrapping up the project cleanly,

ensuring that all project objectives related to closure are met, and preparing for the sustained realization of benefits post-project. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 141

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A ([LEAVE A REPLY](#))

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION: 142

Which is an assumption about the PRINCE2 customer/supplier environment?

- A. The supplier will pay for the project
- B. The customer will provide the resources to deliver the products
- C. The customer will specify the desired result
- D. The supplier will tailor the project's application of PRINCE2

Answer: ([SHOW ANSWER](#)**)**

Explanation/Reference:

NEW QUESTION: 143

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: ([SHOW ANSWER](#)**)**

Section: Volume B

NEW QUESTION: 144

Which statement applies to Stage Plans?

- A. Provide a baseline against which the Project Board monitor overall progress
- B. Always have the same duration as the Project Plan
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Are produced at the same time as the Project Initiation Documentation

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 145

Which is an objective of the 'controlling a stage' process?

- A. To review the business justification for the project

- B. To replan the current stage when directed
- C. To develop products to defined quality criteria
- D. To produce a learn plan for the work package

Answer: B ([LEAVE A REPLY](#))

An objective of the 'Controlling a Stage' process in PRINCE2 is to replan the current stage when directed.

This process handles day-to-day management of the project, and includes responding to issues that might impact the stage plan, requiring replanning to ensure project objectives can still be met.

PRINCE2 Foundation Manual

NEW QUESTION: 146

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: ([SHOW ANSWER](#)**)**

Reference http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION: 147

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The effect of the risk on the delivery of project objectives
- C. The trigger that occurred giving rise to the risk
- D. How likely the risk is to occur in a given project situation

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 148

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. stages
- C. products
- D. project management team

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 149

Which is an objective of the Directing a Project process?

- A. Provide accurate progress information to the Project Manager
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Create and authorize the project mandate

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 150

Which is a true statement about time-driven controls?

- A. Time-driven controls take place when specific events happen
- B. An Exception Report is a time-driven control
- C. Time-driven controls are produced at the end of a stage
- D. Time-driven controls are used for monitoring the progress of Work Packages and management stages

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 151

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference:

Reference http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

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NEW QUESTION: 152

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

Answer: A ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION: 153

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 154

Which is a purpose of the Starting up a Project process?

- A. Define the project controls
- B. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- C. Define the means of communication between the project and corporate or programme management
- D. Record any identified risks in the Risk Register

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 155

Which is NOT a purpose of a Benefits Review Plan?

- A. Describe how to measure the performance of the project's products in operational use
- B. Define the period over which the cost-benefit analysis will be based
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 156

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 157

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

- A. Propose
- B. Examine
- C. Decide
- D. Capture

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 158

The senior user needs to understand how user assurance will support the senior user on the project.

- A. Project management team structure
- B. Role descriptions
- C. Project log
- D. Project plan

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 159

Which is NOT a purpose of the Initiating a Project process?

- A. Enable the Project Board to decide whether it is worthwhile to initiate a project
- B. Enable a Project Board decision about the commitment of resources to a project
- C. Establish solid foundations for a project
- D. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 160

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Delegate day-to-day management of the project to the Project Manager
- D. Control the day-to-day running of the project

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 161

Which term is defined as being achieved as a result of the activities undertaken to facilitate the change?

- A. Outcome
- B. Benefit
- C. output
- D. Request for change

Answer: A ([LEAVE A REPLY](#))

In PRINCE2, an 'outcome' is defined as the result achieved by the project after implementing changes through its activities. Outcomes are the new states enabled by the project's outputs, differing from benefits in that they are not necessarily quantified as improvements until later evaluated as such. References: PRINCE27 Foundation documentation on project outputs, outcomes, and benefits.

NEW QUESTION: 162

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate

- C. To define the project quality management approach
- D. To appoint the project management team

Answer: A ([LEAVE A REPLY](#))

Explanation/Reference:

Reference http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION: 163

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D ([LEAVE A REPLY](#))

Explanation

Reference http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION: 164

Which is the purpose of the Change theme?

- A. Establish mechanisms to monitor and compare actual achievements against those planned
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Assess and control uncertainty
- D. Prevent change to baselined products

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 165

Which is 3 purpose of the 'plans! practice?

- A. To enable an event that requires project management consideration to be controlled
- B. To provide the standards against which the project products can be quality controlled
- C. To provide the basis of control against which a project's progress can be monitored
- D. To enable control of opportunities and threats, that could Impact on delivery of the business objectives

Answer: C ([LEAVE A REPLY](#))

The 'Plans' practice in PRINCE2 is essential for setting up the basis for project control. This includes monitoring, reporting, and responding to project progress in comparison to the planned objectives and outcomes. It ensures that the project stays on track in terms of scope, time, cost, quality, risk, and benefits, and provides a clear mechanism to gauge progress against the initial plan.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 166

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues

- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

Answer: ([SHOW ANSWER](#))

The purpose of the 'Directing a Project' process in PRINCE2 is for the project board to exercise overall control over the project while delegating day-to-day management of the project stages to the Project Manager.

This process includes decision-making on project initiation and continuation, as well as providing overall guidance on policy and standards. References: PRINCE2Foundation Training Manual; PRINCE22017 Foundation handbook.

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NEW QUESTION: 167

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

Reference http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION: 168

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: ([SHOW ANSWER](#))

Explanation

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION: 169

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance

C. Project Support

D. Administrator

Answer: D ([LEAVE A REPLY](#))

Section: Volume B

NEW QUESTION: 170

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

A. Business Case

B. Plans

C. Organization

D. Progress

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 171

From whom does a Team Manager obtain approval for a completed product?

A. Project Manager

B. The authority defined in the Product Description

C. Project Support

D. Senior Supplier

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 172

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Decide

B. Capture

C. Propose

D. Examine

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 173

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture

B. Examine

C. Propose

D. Decide

Answer: B ([LEAVE A REPLY](#))

In the issue and change control procedure within PRINCE2, the "Examine" step involves considering alternative options to address an issue that is being managed formally. This step is crucial for evaluating the possible responses

to an issue before making a decision on the best course of action. References: PRINCE2 Foundation manual, PRINCE2 official resources

NEW QUESTION: 174

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Team Plan
- B. Stage Plan
- C. Product Description
- D. Work Package

Answer: [\(SHOW ANSWER\)](#)

NEW QUESTION: 175

Which is a purpose of a Project Product Description?

- A. Document the project mandate and gain approval for the project from the Project Board
- B. Provide the initial project budget to be refined in the Business Case
- C. Define the quality required of the project's product
- D. Form part of the Work Package for the project product

Answer: [C \(LEAVE A REPLY\)](#)

NEW QUESTION: 176

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: [C \(LEAVE A REPLY\)](#)

A risk budget may fund the implementation of a fallback plan, which is activated if a risk materializes. This ensures that resources are available to manage and mitigate the impact of risks on the project, aligning with proactive risk management strategies in PRINCE2. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 177

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

Answer: [C \(LEAVE A REPLY\)](#)

Section: Volume A

NEW QUESTION: 178

Which statement defines a risk?

- A. An event that has already occurred that the Project Manager must deal with immediately
- B. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. A certain event occurring in the future that will have a negative impact on the project's objectives

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 179

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C ([LEAVE A REPLY](#))

Verification and audit is a typical core activity within configuration management according to PRINCE2. This activity involves checking that products meet their requirements and are appropriately approved, and ensuring that all items are correctly accounted for, controlled, and both physically and logically consistent throughout the project lifecycle.

References: PRINCE2 Foundation Training Manual, PRINCE2 official website

NEW QUESTION: 180

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

- A. define the project benefits to be achieved by each of
- B. provide a framework to design, develop and maintain
- C. summarize the results of the quality activities performed on
- D. define a coding system to provide a unique identifier for the products within

Answer: ([SHOW ANSWER](#)**)**

NEW QUESTION: 181

In which process is the work to be done assigned to a team manager?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Managing product delivery

Answer: ([SHOW ANSWER](#)**)**

Section: Volume B

Explanation/Reference: http://prince2.wiki/Controlling_a_Stage

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NEW QUESTION: 182

Which describes a management activity within a project?

- A. Encouraging a project team to continue working on a particularly challenging product
- B. Discussing project objectives with key stakeholders during a requirements gathering workshop
- C. Agreeing a work package with a team manager to deliver products within agreed tolerances
- D. Seeking feedback from team members to ensure they are still aligned to the project's objectives

Answer: C ([LEAVE A REPLY](#))

In PRINCE2, a management activity within a project typically involves formal agreements and organizational actions. Agreeing on a work package with a team manager is a core management activity, where specific tasks, responsibilities, and tolerances are defined and communicated, ensuring that the project's delivery aligns with the planned objectives and constraints.

PRINCE2 7 Foundation study materials on project management activities.

NEW QUESTION: 183

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: ([SHOW ANSWER](#)**)**

Reference http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 184

Which should be funded by a change budget?

- A. Initiation stage
- B. Change Authority
- C. Increase in agreed scope
- D. Handover activities

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 185

Which is one of the six aspects of project performance to be managed?

- A. Efficiency

- B. Timescales
- C. Estimate
- D. Work

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: <http://prince2.wiki/>

Introduction: [_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_performance_targets](#)

NEW QUESTION: 186

Identify the missing words in the following sentence.

The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

- A. the 'starting up a project' process is completed
- B. the project mandate has been approved by the project board
- C. the project board has agreed the project strategies
- D. corporate, programme management or the customer have authorized a project

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp>

NEW QUESTION: 187

In which product would you find a product's quality tolerance defined?

- A. Configuration Item Record
- B. Quality Register
- C. Quality Management Strategy
- D. Product Description

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 188

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Grant a concession
- C. Raise an issue
- D. Create a Highlight Report

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 189

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 190

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Answer: ([SHOW ANSWER](#))

Explanation/Reference:

NEW QUESTION: 191

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B ([LEAVE A REPLY](#))

One of the objectives of the 'Directing a Project' process in PRINCE2 is to ensure that there is a clear interface between the project and corporate or programme management. This process enables strategic oversight and decision-making, aligning the project with broader organizational objectives and governance frameworks. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 192

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.whatisprince2.net/prince2-theme-progress.php>

NEW QUESTION: 193

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 194

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages
- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D ([LEAVE A REPLY](#))

According to the 'tailor to suit the project' principle in PRINCE2, effective project management is based on adapting the method to suit the project's environment. This means the approach to managing the project should be appropriate to the specific circumstances of the project, including its scale, complexity, importance, capability, and risk.

References: PRINCE2 Foundation Handbook, Tailoring PRINCE2 section.

NEW QUESTION: 195

Which is a responsibility of the managing level within the project management team?

- A. Approve stage completion
- B. Appoint the project management team
- C. Set project tolerances
- D. Ensure that the products are produced within the constraints agreed with the Project Board

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 196

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Answer: C ([LEAVE A REPLY](#))

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NEW QUESTION: 197

What is the purpose of the 'progress' practice?

- A. To review whether the use of the products is likely to lead to the expected benefits
- B. To define the roles and responsibilities for monitoring progress
- C. To measure actual achievements against the planned time and cost targets for the project
- D. To control events that could have a positive or negative effect on project objectives

Answer: C ([LEAVE A REPLY](#))

The purpose of the 'Progress' practice in PRINCE2 is to provide a mechanism to monitor and compare the actual project progress against the planned objectives, particularly in terms of time and cost. This monitoring helps in identifying any deviations from the plan and facilitates timely corrective actions to keep the project on track. References: = PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 198

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: C ([LEAVE A REPLY](#))

Within the context of a PRINCE2 quality review meeting, the role of Chair is recommended and crucial.

The Chair's responsibility is to ensure that the review meeting is conducted methodically and remains focused on its objectives. This includes leading the discussion, ensuring that all issues are aired and discussed properly, and that the meeting runs within its allocated time. This role is distinct from that of the Project Manager, Assurance, and Producer. References: PRINCE2 7 Foundation study guide and official documents.

NEW QUESTION: 199

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Quality
- B. Progress
- C. Change
- D. Organization

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 200

Which term is defined as being achieved as a result of the activities undertaken to facilitate the change?

- A. Outcome
- B. Benefit
- C. output
- D. Request for change

Answer: A ([LEAVE A REPLY](#))

In PRINCE2, an 'outcome' is defined as the result achieved by the project after implementing changes through its activities. Outcomes are the new states enabled by the project's outputs, differing from benefits in that they are not necessarily quantified as improvements until later evaluated as such. References: PRINCE2 7 Foundation documentation on project outputs, outcomes, and benefits.

NEW QUESTION: 201

Which is a benefit of using PRINCE2?

- A.** Includes techniques for critical path analysis and earned value analysis
- B.** Prevents any changes once the scope of a project has been agreed
- C.** Enables a Project Manager to be accountable for the success of a project
- D.** Provides a defined structure of accountability, delegation, authority and communication

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 202

The project manager needs to record what will make the Users satisfied with the final product. Where should the project manager record this?

- A.** Quality register
- B.** Project plan
- C.** Project product description
- D.** Quality management approach

Answer: C ([LEAVE A REPLY](#))

The Project Product Description in PRINCE2 is a document where the project manager records specific requirements that must be met for the user to accept the final product, including criteria for user satisfaction.

This document provides a detailed description of the purpose, composition, derivation, and quality criteria of the project's main deliverable or product.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 203

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A.** benefits
- B.** dis-benefits
- C.** issues
- D.** risks

Answer: A ([LEAVE A REPLY](#))

In PRINCE2, a project's benefits are defined as the measurable improvements that result from the outcomes achieved through the use of the project's outputs. These benefits should align with the objectives set out in the business case and are an essential part of the project's value proposition. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

NEW QUESTION: 204

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. Work Package cost tolerance
- B. product cost tolerance
- C. project cost tolerance
- D. stage cost tolerance

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 205

Which statement BEST describes how approved plans enable control?

- A. By defining the quality specifications of individual products in product descriptions
- B. By enabling the controlled consideration of business opportunities
- C. By defining the benefits that need to be realized through the benefits management approach
- D. By defining what is within the approved project scope to avoid scope creep

Answer: D ([LEAVE A REPLY](#))

Approved plans enable control primarily by defining what is included within the approved project scope, which helps to avoid scope creep. These plans establish clear boundaries and deliverables for the project, which are essential for managing resources and ensuring that the project team remains focused on delivering the specified outputs without unnecessary expansion of the project scope.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 206

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Answer: B ([LEAVE A REPLY](#))

Section: Volume A

Explanation/Reference:

NEW QUESTION: 207

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Change
- B. Quality
- C. Progress
- D. Organization

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 208

Which of the following are typical core activities within configuration management?

- 1.Planning
- 2.Risk assessment
- 3.Verification and audit
- 4.Identification

- A. 1, 3 ,4
- B. 2, 3, 4
- C. 1, 2, 3
- D. 1, 2, 4

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 209

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user
- C. Senior supplier
- D. Project assurance

Answer: ([SHOW ANSWER](#)**)**

In PRINCE2, the Senior Supplier role is responsible for the quality of the specialist products delivered by the project. This role represents the interests of those designing, developing, facilitating, procuring, and implementing the project's products, ensuring that the products meet the required quality standards and fit for their intended purpose. References: PRINCE2 7 Foundation Handbook and official training materials.

NEW QUESTION: 210

Which should be provided by a project mandate?

- A. Terms of reference
- B. Stage tolerances
- C. Detailed Business Case
- D. Initiation Stage Plan

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 211

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

Answer: ([SHOW ANSWER](#)**)**

The statement that technical stages include the Managing a Stage Boundary process activities is false.

Technical stages refer specifically to the application of skills and techniques during the project delivery process. The Managing a Stage Boundary process is concerned with the end of a management stage and planning the next stage, not directly with technical delivery. References: PRINCE2 Foundation manual, PRINCE2 official resources

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NEW QUESTION: 212

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: C ([LEAVE A REPLY](#))

Both statements about stakeholders are true in the context of PRINCE2. A stakeholder in a project includes anyone who thinks they will be affected by the project, which can include both supporters and those who may oppose the project. Additionally, stakeholders can be both internal and external to the organization that is undertaking the project. References: PRINCE2 Foundation official documentation and study materials.

NEW QUESTION: 213

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C ([LEAVE A REPLY](#))

Section: Volume A

NEW QUESTION: 214

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C ([LEAVE A REPLY](#))

Reference http://prince2.wiki/Managing_Product_Delivery

NEW QUESTION: 215

Which should define how tools will be used to support the information needs of the project team?

- A. Digital and data management approach
- B. Quality management approach
- C. Issue management approach
- D. Commercial management approach

Answer: A ([LEAVE A REPLY](#))

The 'Digital and Data Management Approach' in PRINCE2 should define how tools and technologies will be utilized to support the information needs of the project team. This approach outlines how digital resources, data handling, and communication tools are to be deployed to enhance the effectiveness of information sharing and project management practices.

= PRINCE2 7 Foundation Training Manual and official PRINCE2 website documentation

NEW QUESTION: 216

Which activity is part of the recommended risk management procedure?

- A. Sending information to stakeholders about risks to the projects
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Allocating a budget to investigate issues
- D. Resolving conflicts between the project and the programme board

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 217

The senior user needs to understand how user assurance will support the senior user on the project.

Which management product should the senior user review?

- A. Project plan
- B. Project management team structure
- C. Role descriptions
- D. Project log

Answer: (SHOW ANSWER)

To understand how user assurance will support the senior user on the project, the senior user should review the 'Role Descriptions' management product. This document outlines the responsibilities and interfaces for all project roles, including how user assurance supports the senior user by ensuring that the project's products meet the needs and requirements of the users. References: PRINCE2 7 Foundation documentation on management products, particularly Role Descriptions.

NEW QUESTION: 218

Which is a minimum requirement for applying the business case theme?

- A. To provide statements of actual benefits at benefits reviews
- B. To report on project performance at project closure
- C. To define the actions required to confirm the project's benefits are realized
- D. To monitor changes to the project plan to identify exceptions

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference:

Reference <https://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION: 219

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation/Reference: http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION: 220

Which statement about the quality review technique is FALSE?

- A. It supports the management of future changes by providing a baseline for a product
- B. It enables a check to be made on a product's fitness for purpose
- C. It is used to gain wider acceptance of a product by involving key interested parties
- D. It defines the quality responsibilities of the project team

Answer: D ([LEAVE A REPLY](#))

NEW QUESTION: 221

Which is a minimum requirement for applying the risk theme?

- A. Threats must be assessed for their impact on the viability of the project
- B. A single role that is responsible for all risks must be defined
- C. The PRINCE2 risk management procedure must be followed
- D. Team managers must maintain their own risk registers

Answer: A ([LEAVE A REPLY](#))

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION: 222

Which is a purpose of a Project Product Description?

- A. Defines what the project must deliver in order to gain acceptance
- B. Shows the dependencies between the project's products to aid planning
- C. Records the costs and timescales for delivery of the project's final product
- D. Provides a list of all the products to be delivered by the project

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 223

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Answer: C ([LEAVE A REPLY](#))

Section: Volume B

Explanation/Reference: <https://p2.tech-academy.co.uk/organisation/>

NEW QUESTION: 224

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. change, quality, progress,
- B. benefits, quality, risk,
- C. benefits, progress, risk,
- D. benefits, customers, quality,

Answer: B ([LEAVE A REPLY](#))

NEW QUESTION: 225

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the handover of products
- B. open issues and risks
- C. the release of resources
- D. the measurement of benefits NOT yet realized

Answer: ([SHOW ANSWER](#))

NEW QUESTION: 226

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability

D. By representing best practice

Answer: A ([LEAVE A REPLY](#))

PRINCE2 ensures that the specific management needs of an organization are met by incorporating tailoring. Tailoring involves adapting the method to suit the project's environment, size, complexity, importance, capability, and risk. It allows organizations to apply PRINCE2 effectively across different types of projects and organizational environments. References: PRINCE2 Foundation Manual

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NEW QUESTION: 227

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

Answer: ([SHOW ANSWER](#)**)**

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Directing_a_Project#Purpose

NEW QUESTION: 228

Which is a type of issue?

- A. A scope tolerance
- B. A project outcome
- C. An off-specification
- D. An expected dis-benefit

Answer: C ([LEAVE A REPLY](#))

NEW QUESTION: 229

What should the 'organizing' practice address?

- A. How to meet the user's requirements of the project products
- B. Which members of the project management team should report to whom
- C. What might go wrong that could affect the achievement of the business objectives
- D. who will be impacted by the change and how they will need to transition the new capabilities

Answer: B ([LEAVE A REPLY](#))

The 'organizing' practice in PRINCE2 should address how the project management team is structured, specifically detailing which team members should report to whom. This practice ensures clear lines of communication and responsibility within the project team, facilitating effective management and decision-making processes. References: (PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 230

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

Answer: ([SHOW ANSWER](#))

Section: Volume B

NEW QUESTION: 231

Which is a purpose of the Initiating a Project process?

- A. Establish solid foundations for a project
- B. Identify the number of Work Packages required
- C. Decide if it is worthwhile to initiate a project
- D. Decide on the project approach

Answer: A ([LEAVE A REPLY](#))

NEW QUESTION: 232

When should the project baseline be updated in order to meet the purpose of the 'issues' practice?

- A. When a request for change is recorded on the issue register
- B. When a business opportunity has been recognized
- C. When the project manager receives a request for change
- D. When a change has been approved by the change authority

Answer: ([SHOW ANSWER](#))

In PRINCE2, the project baseline should be updated when a change has been formally approved by the change authority. This is because the baseline represents the agreed standards and plan against which the project's performance is measured. Updating the baseline after the approval of changes ensures that the project documentation accurately reflects the current scope, timescales, and resource allocations, which are essential for tracking progress and managing by exception effectively.

(PRINCE2 7 Foundation Handbook, AXELOS)

NEW QUESTION: 233

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly

D. Document the customer's quality expectations

Answer: ([SHOW ANSWER](#))

Section: Volume B

Explanation

NEW QUESTION: 234

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A.** To identify responses to risks documented in the business case
- B.** To identify information about the project environment and objectives
- C.** To identify the roles to be involved in risk management activities
- D.** To identify uncertainties that may impact on the delivery of the project objectives

Answer: D ([LEAVE A REPLY](#))

The purpose of the 'Identify the Risks' step within the recommended risk management procedure is to identify uncertainties that may impact the achievement of project objectives. This step involves recognizing potential issues and challenges that could threaten the project's success, enabling proactive management and mitigation strategies.

References: PRINCE2 7 Foundation Handbook and official training materials.

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